



ADMINISTRATOR'S REPORT
Kevin Bronson
Office of the City Administrator
Westminster, South Carolina

February 27, 2026

GENERAL INFORMATION

January 2026 Utility Bills

The utility bills for January 2026 will be mailed to customers in the first week of February. With temperatures recently plunging to near-historic lows and heating systems working around the clock to keep homes and businesses warm, some customers may see higher-than-typical energy bills following the winter storms across Oconee County. On average, heating systems represent about 50% of energy costs, and during extreme temperatures, that can increase even more. That can be true even if customers don't turn up the heat in response to chilly weather. Cold weather can increase energy usage even when household routines and thermostat settings have not changed. During periods of extreme cold, the heat pump's auxiliary or emergency heat may activate more often without anyone changing the thermostat, which means using more energy than standard electric heat. While higher bills are never welcome, being aware and prepared will help households plan accordingly.

South Carolina Department of Commerce

Attached is a list provided by the SC Department of Commerce who will host as number of state-wide events, training opportunities and funding programs for innovation.

The William Bartram Statue Project

Momentum continues to build around an exciting community effort to design and install a statue honoring early American botanist and ethnographer William Bartram. This project is about more than a monument—it is about celebrating exploration, conservation, history, literature, and the natural beauty that defines our region.

Attached you will find a marketing brochure outlining the vision for the project and ways individuals, families, businesses, and organizations can become involved. Whether through financial support, partnership, or simply sharing the story, there is a meaningful role for everyone who values heritage, education, and the outdoors.

Interest in Bartram's legacy continues to resonate nationally as well. In 2010, Robin Reid wrote a feature article for Smithsonian Magazine highlighting William and his father, John Bartram, and their lasting impact on American natural history. The article can be accessed here:

<https://www.smithsonianmag.com/history/the-story-of-bartrams-garden-13572809/>

This is a unique opportunity to help create something lasting—an inspiring space that honors curiosity, scholarship, and our shared connection to the natural world.

Fundraising for WP Anderson Park Playground Equipment continues

Fundraising efforts are underway to bring a fully accessible playground to W.P. Anderson Park—a space where children of all abilities can play, explore, and grow together. This project is centered on inclusion, ensuring that families with mobility, sensory, and developmental challenges have a safe and welcoming place to enjoy alongside the broader community. The planned playground will feature ADA-compliant surfaces, adaptive play equipment, and thoughtfully designed spaces that encourage interaction and shared experiences. Through community donations, business partnerships, grants, and special events, we are working to make this vision a reality and create a park environment where every child feels they belong. A rendering of the playground is attached. The QR code to the donation page for the playground project at WP Anderson Park is below.



Downtown Streetscape Update

Demolition began this week on Grey Street and will then progress up to Main Street (in three separate portions) and then Retreat Street. Signs are now posted alerting travelers of the closing of Grey Street. Attached is a design rendering of the project area. Staff is working with the contractor to create a firm schedule for road closures.

This Week in Rec: An Update from Recreation Director Herb Poole

- The Batter's Box (Indoor hitting facility) opened this past week. The facility has been used 6 out of the past 7 days. It's an awesome addition to our department. A grand opening will be scheduled for mid-to-late March.
- The Western District All Star Basketball Tournaments will be held this coming weekend. We have the privilege of hosting the 12u boys division.
- This week we were informed that the Westminster Recreation Department will be the host site the Western District Softball Tournaments in June. We are also hosting the 2026 South Carolina District 1 Diamond Youth baseball tournaments for the 12u & 10u divisions. Both events will be held at the Horton Outdoor Recreational Area.
- In April the Horton Outdoor Recreational Area will be the host site of an Atlanta Braves Instructional Clinic. More details will be available soon.
- We still need several sponsors for baseball, softball, tball, and volleyball. Contact us at 864 647 3208 for information.

Horton Outdoor Recreational Area

Mammoth Construction workers continued their work on punch list items, nearing completion (same report as last week).

AMW Construction (the contractor for the concession stand/bathroom) made impressive progress framing the concession stand this week, as scheduled. The siding, electrical, plumbing, and mechanical rough-ins are scheduled for the first week of March.

SCIIP Sewer Improvements Phase I

The project is complete.

SCIIP Sewer Improvements Phase II

LW has begun construction on the Lower section of Line “C” next week. Demolition of old manholes on the Line “A” still pending.

Lucky Street, James Street, and Highland Avenue Water Improvements

Four bids were received for the project on February 24, 2026. The bids are set to be considered by the City Council at its March 10, 2026 Meeting. The project is funded by the 2025 Combined Utility System Bond.

Electric Undergrounding Project

The contract has been awarded to UPA. The final construction contract was signed this week, mobilization has begun, construction is expected to start in the next week.

SCADA Upgrade Project

Three bids were received for the project on February 27, 2026. The bids are set to be considered by the City Council at its March 10, 2026 Meeting. The project is funded by the 2025 Combined Utility System Bond.

Blue Ridge Electric Cooperative – Leadership Transition

Blue Ridge Electric President and CEO Jim Lovinggood has announced his retirement at the end of this year. We express our appreciation to Mr. Lovinggood for his many years of service and wish him all the best on his upcoming retirement. We also give a hearty congratulations to Zac Hinton on being named Lovinggood’s successor. To learn more about the transition, read here:

<https://www.blueridge.coop/blue-ridge-president-and-ceo-retire-end-year-board-trustees-names-successor>

Oconee Economic Alliance (OEA)

The Oconee Economic Alliance is the economic development organization for Oconee County. It works to promote business growth, attract new investment, and support job creation in the county by marketing the area to site selectors and companies, highlighting local advantages such as infrastructure, workforce resources, and available industrial sites. The OEA also provides information on community assets and quality-of-life factors that make Oconee County attractive for business and residents.

Good deals and Good Live Music at the Highway 11 Flea Market

Explore Hwy 11 Flea Market—a vibrant weekend destination on South Carolina’s scenic Highway 11 that combines treasure hunting with community fun! Each Friday through Sunday, visitors can browse an eclectic mix of antiques, handmade crafts, fresh produce, and one-of-a-kind finds that make every visit a new adventure. Plus, on select **Saturday mornings enjoy live music on the outdoor stage**, featuring local bands and family-friendly entertainment that adds energy and atmosphere to your shopping experience—perfect for gathering with friends or bringing the whole family out for a great time.

Whether you’re searching for hidden gems, enjoying the tunes, or just soaking up small-town charm, Hwy 11 Flea Market offers something for everyone. For more information visit the website:

<https://www.highway11fleamarket.com/>

Westminster Planning Commission

Nothing to report. Next meeting is anticipated to be April 27, 2026.

OJRSA

The Finance & Administration Committee met February 26, 2026; the draft minutes are attached. The Board is scheduled to meet March 2, 2026; the agenda is attached. Past and future meetings are available on OJRSA's YouTube channel: <https://www.youtube.com/@OconeeJRSA>

PMPA

The PMPA Finance Committee is scheduled to meet March 2, 2026 at 2:00 pm; the agenda is attached.

PLEASE MARK YOUR CALENDARS

March 2, 2026 at 4:00 pm OJRSA Board Meeting at OJRSA

March 10, 2026 at 4:00 pm City Council Budget Workshop #1 of 4

March 10, 2026 at 6:00 pm City Council Meeting at the Westminster Fire Department

March 12, 2026 at 9:00 am OJRSA Ad Hoc Reconstitution Committee at OJRSA

March 19, 2026 at 8:30 am OJRSA Operations & Planning Committee at OJRSA

March 19, 2026 at 10:00 am PMPA Board Meeting at PMPA

March 24, 2026 at 9:00 am OJRSA Finance & Administration Committee at OJRSA

Special Events Calendar

Oconee Chamber of Commerce – March 4, 2026 8:00 am – 9:00 pm, Westminster Depot

Morning Networking – Topic: Practical AI for Small Business

Oconee Economic Alliance 2026 Annual Meeting – March 25, 2026 11:00 am – 1:00 pm

The event will be held at Keowee Key, registration is required.

The FARM Center 2026 Sporting Clay Event – April 11, 2026

For more information, please visit <https://www.farmoconee.org/sportingclay>

Inaugural Westminster Police Foundation 5K Fun Run - May 16, 2026

More information to come.

Veterans Day Parade – November 11, 2026

Time TBD. Main Street, Westminster.



Innovation & Entrepreneurship Connections

“Creating Economic Opportunities to Increase Choices for All South Carolinians”

UPCOMING EVENTS & OPPORTUNITIES

CHARLESTON

- February 26, 2026 | [Introduction to Government Contracting: Government Contracting Essentials Series](#) hosted by Increasing H.O.P.E. and SC APEX Accelerator
- March 3-4, 2026 | [SC Competes Spring 2026 Summit](#) hosted by SC Competes
- March 26, 2026 | [Key Compliance Requirements: Government Contracting Essentials Series](#) hosted by Increasing H.O.P.E. and SC APEX Accelerator
- March 27, 2026 | [City of Charleston 6th Annual Small Business Opportunity Expo](#) hosted by City of Charleston Small Enterprise Office and Entrepreneur Resource Center
- June 11-12, 2026 | [Dig South Tech Summit](#) hosted by Dig South

CHARLOTTE, NC

- March 11, 2026 | [2026 Supplier Matchmaking Expo](#) hosted by the U.S. Small Business Administration (SBA) and the National Association of Manufacturers

COLUMBIA

- March 18, 2026 | [2026 Women's Summit: Women Who Launch, Lead, and Build a Legacy](#) hosted by the SC Department of Commerce & the Greater Women's Council
- April 10, 2026 | [2026 SC EPSCoR State Conference](#) hosted by SC EPSCoR

GREENVILLE

- April 7-8, 2026 | [MX.0 Southeast](#) hosted by MX.0

GREER

- March 12-13, 2026 | [2026 South Carolina Rural Summit](#) hosted by SC Department of Commerce

HILTON HEAD

- May 6-8, 2026 | [SCEDA Annual Conference](#) hosted by the South Carolina Economic Developer's Association

ROCK HILL

- March 3-4, 2026 | [SC Competes '26 Spring Summit](#) hosted by the SC Council on Competitiveness



SUMMERVILLE

- March 13, 2026 | [2026 Cultiv8 Food Systems Summit](#) hosted by Foundation For Community Impact and Health Equity

WEST COLUMBIA

- March 4, 2026 | [Disaster Recovery in Rural Communities](#) hosted by The Center for Rural Development – Rural Domestic Preparation Consortium

ONLINE

- March 5, 2026 | [Funding Programs for Rural Small Business](#) (SBA/USDA) hosted by Small Business Development Center

ACCELERTOR

- [Ripple Digital Leap Forward Accelerator](#) hosted by Accion Opportunity Fund and Ripple. Applications are now open! Deadline to apply March 18, 2026.



The William Bartram Sculpture Project A Partnership for Art, History, and Place

The City of Westminster, SC plans to recognize Bartram's environmental legacy with a sculpture that will depict the naturalist in conversation with a Cherokee guide. Both figures will represent respect, curiosity, and cultural exchange, all important sentiments that should guide us in today's world.

The statue will be surrounded by examples of the flora and fauna he observed in his journey across Oconee County in the 18th century and will be located at Retreat Street Park in downtown Westminster.

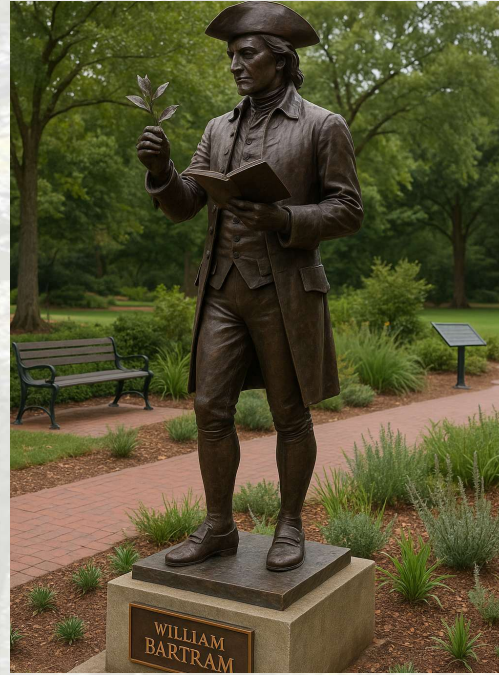
This effort is made possible by the South Carolina Department of Parks, Recreation, and Tourism's Undiscovered SC program. The \$95,000 grant requires a match from the city, so they are seeking donations. The timeline requires the city to complete the project in 2026.

It is hoped that the public will see the importance of science, conservation, and cultural awareness and support fundraising efforts. This self-sustaining public art destination will encourage visitors to add Westminster as an excursion on their travel routes where they can enjoy interpretative signage and digital links to Bartram's journal, Cherokee connections, and native plant information.



Use the QR code to donate today to help this project become a reality!
All donations are tax deductible.

For more information contact Kevin Bronson, Westminster City Administrator, at Kbronson@westminstersc.org



Honoring William Bartram is not just about commemorating a traveler — it's about positioning our community within a larger story of science, exploration, conservation, and regional identity.

For a place like Westminster, the Upcountry, and South Carolina here's what is gained:

Regional Identity: Honoring William Bartram connects Upper South Carolina to nationally significant themes of early American science, exploration, and literary history.

Cultural & Educational Value: Recognizing Bartram creates opportunities for educational programming, historical interpretation, and partnerships centered on science, history, and Indigenous heritage.

Tourism & Economic Development: A tribute to Bartram strengthens heritage and outdoor tourism by linking the community to his influential book, *Travels*, and the broader Bartram Trail network.

Conservation Ethic: Honoring Bartram reinforces a local commitment to environmental stewardship and celebrates the region's natural landscapes as lasting assets.

Historical Reflection: Recognizing Bartram encourages thoughtful interpretation of Cherokee history and fosters a more complete understanding of the region's past.

Civic Pride: A memorial to Bartram signals that the community values its landscape, history, and role in the broader American story.

*Pictures are for illustration only and may not reflect the final outcome.

Bartram's bass (*Micropterus bartrami*) is found **only in the Savannah River drainage**, which includes parts of Western South Carolina and Northeast Georgia.

That makes it regionally unique — a fish that exists almost nowhere else on earth.

Bartram's bass is found in the Savannah River drainage of western South Carolina. In South Carolina, it occurs primarily in the following rivers and tributaries: Savannah River (upper portions), Chattooga River, Tugaloo River, Seneca River. Notable tributaries and creeks – Chauga River and Eastatoo Creek.



Franklinia alatamaha, known as the Franklin tree, was William Bartram's most famous botanical discovery. Found in 1765 and later lost in the wild, it survives today only because the Bartram family cultivated it—making it a powerful symbol of early American botany and conservation.



William Bartram's book, ***Travels*** (full title: ***Travels through North & South Carolina, Georgia, East & West Florida***), made several important contributions to knowledge about what is now Upper South Carolina—particularly the Upcountry and foothills region. Here's how it shaped understanding of the area:

- **Scientific Documentation:** *Travels* provided one of the earliest detailed descriptions of Upper South Carolina's rivers, forests, wildlife, and landscape before widespread settlement altered them.
- **Botanical Contributions:** Bartram documented and illustrated numerous plant species in the foothills and Piedmont, expanding scientific knowledge of the region's flora.
- **Indigenous Nations:** He recorded valuable and relatively respectful observations of Cherokee towns and culture in the Upcountry prior to their displacement.
- **Geographic Awareness:** His travel narrative helped readers understand and visualize the interior South Carolina backcountry at a time when it was still considered frontier.
- **Cultural & Literary Impact:** The book elevated the Southern interior in the American imagination by portraying it as ecologically rich, beautiful, and culturally significant.

WP Anderson Park - \$350,000

Westminster lacks a fully accessible playground. The playground described in this attachment costs \$350,000.

Will you help us raise the funds to construct this playground at the WP Anderson Park?

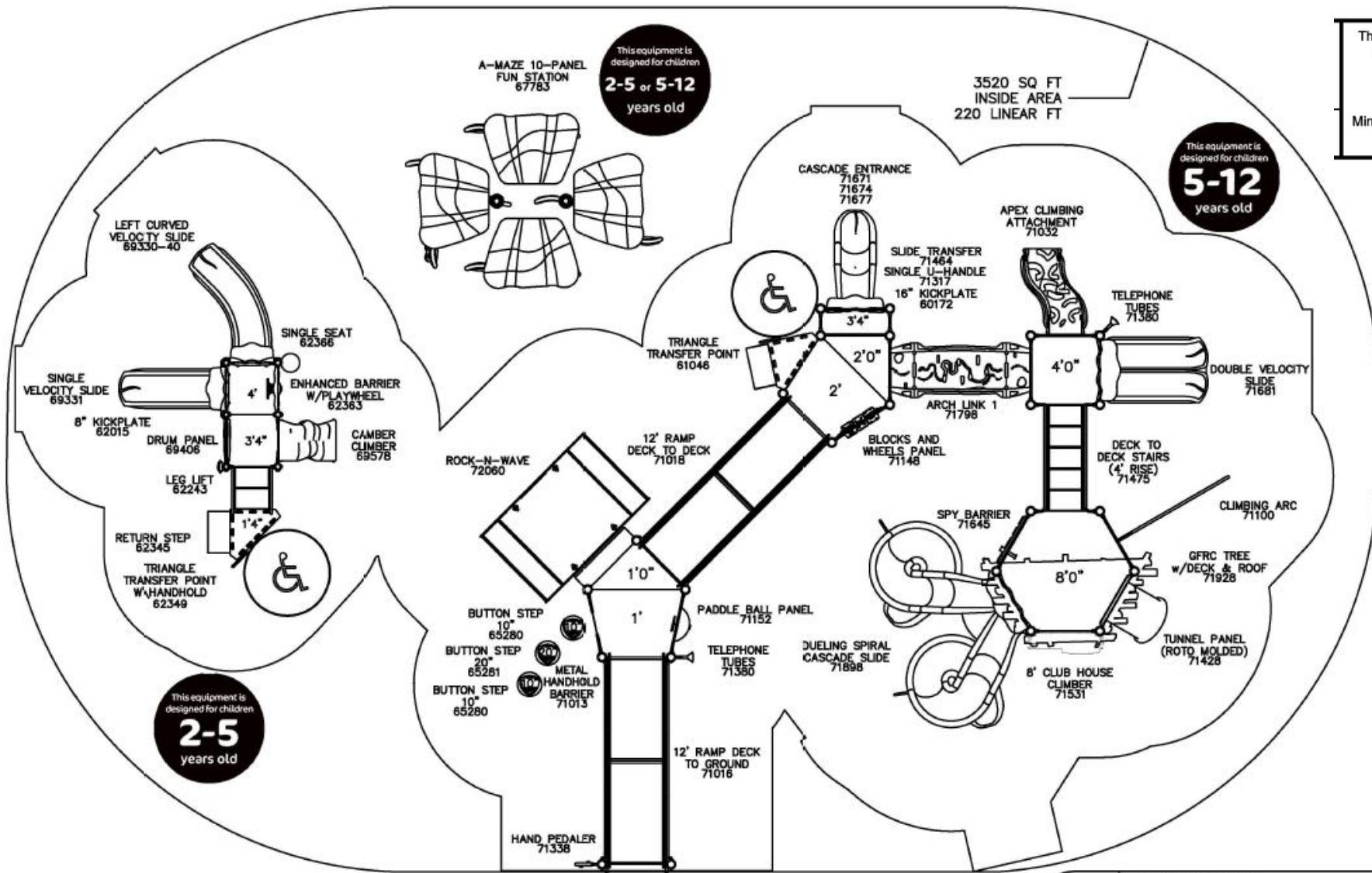
Use the QR code to make tax deductible contributions for the project through the Community Foundation of Greater Clemson.



Westminster
TOGETHER WE GROW

79'-0"

50'-0"



This equipment is designed for children
2-5
years old

This equipment is designed for children
2-5 or 5-12
years old

This equipment is designed for children
5-12
years old

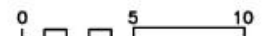
This play equipment is recommended for children ages:
2-5 and 5-12
Minimum Area Required:
79'-0" x 50'-0"

Scale: 1/8" = 1'-0"
This drawing can be scaled only when in an 11" x 17" format

User Capacity
75-120
Critical Fall Height
8'-0"

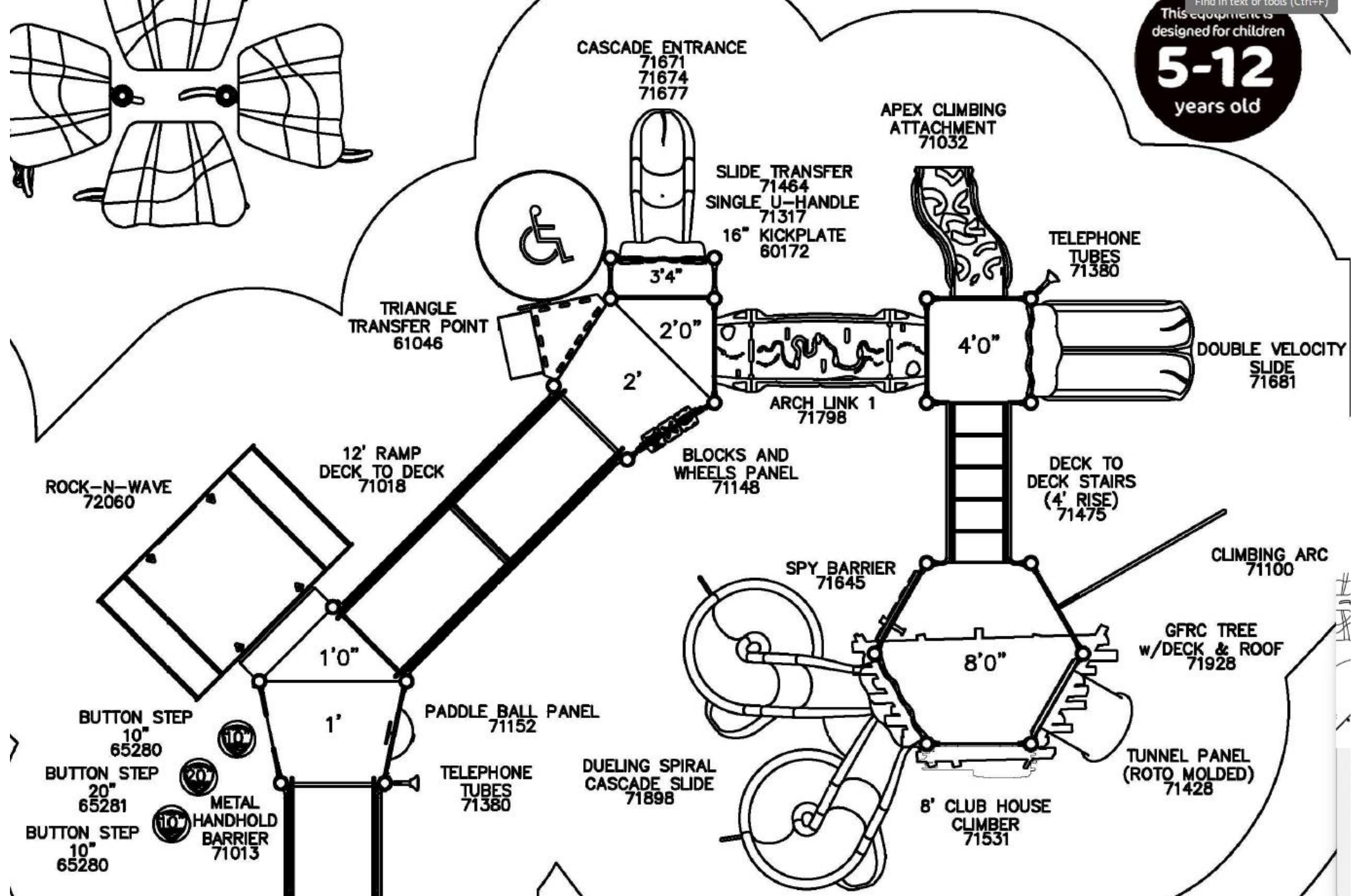
	Total Play Components	7			<u>User Capacity</u> 15-25 <u>Critical Fall Height</u> 4'-0"
	Elevated Play Components	5			
	Elevated Play Components Accessible by Ramp	0	Req.	0	
	Elevated Components Accessible by Transfer	5	Req.	3	
	Accessible Ground Level Components Shown	2	Req.	2	
	Different Types of Ground Level Components	2	Req.	2	

	Total Play Components	17			<u>User Capacity</u> 65-75 <u>Critical Fall Height</u> 8'-0"
	Elevated Play Components	13			
	Elevated Play Components Accessible by Ramp	5	Req.	0	
	Elevated Components Accessible by Transfer	13	Req.	7	
	Accessible Ground Level Components Shown	4	Req.	4	
	Different Types of Ground Level Components	3	Req.	3	



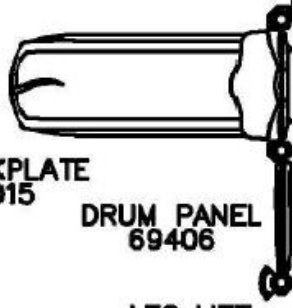
This equipment is designed for children

5-12
years old



SINGLE SEAT
62366

SINGLE
VELOCITY SLIDE
69331



8" KICKPLATE
62015

DRUM PANEL
69406

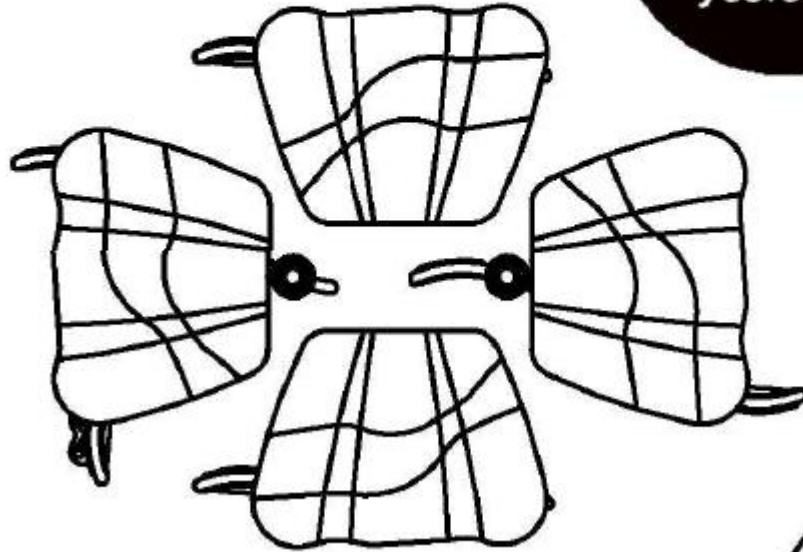
LEG LIFT
62243

RETURN STEP
62345

TRIANGLE
TRANSFER POINT
W/HANDHOLD
62349



A-MAZE 10-PANEL
FUN STATION
67783



This equipment is
designed for children

2-5 or **5-12**
years old

This equipment
designed for ch

2-5
years old



WP Anderson City Park

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structures

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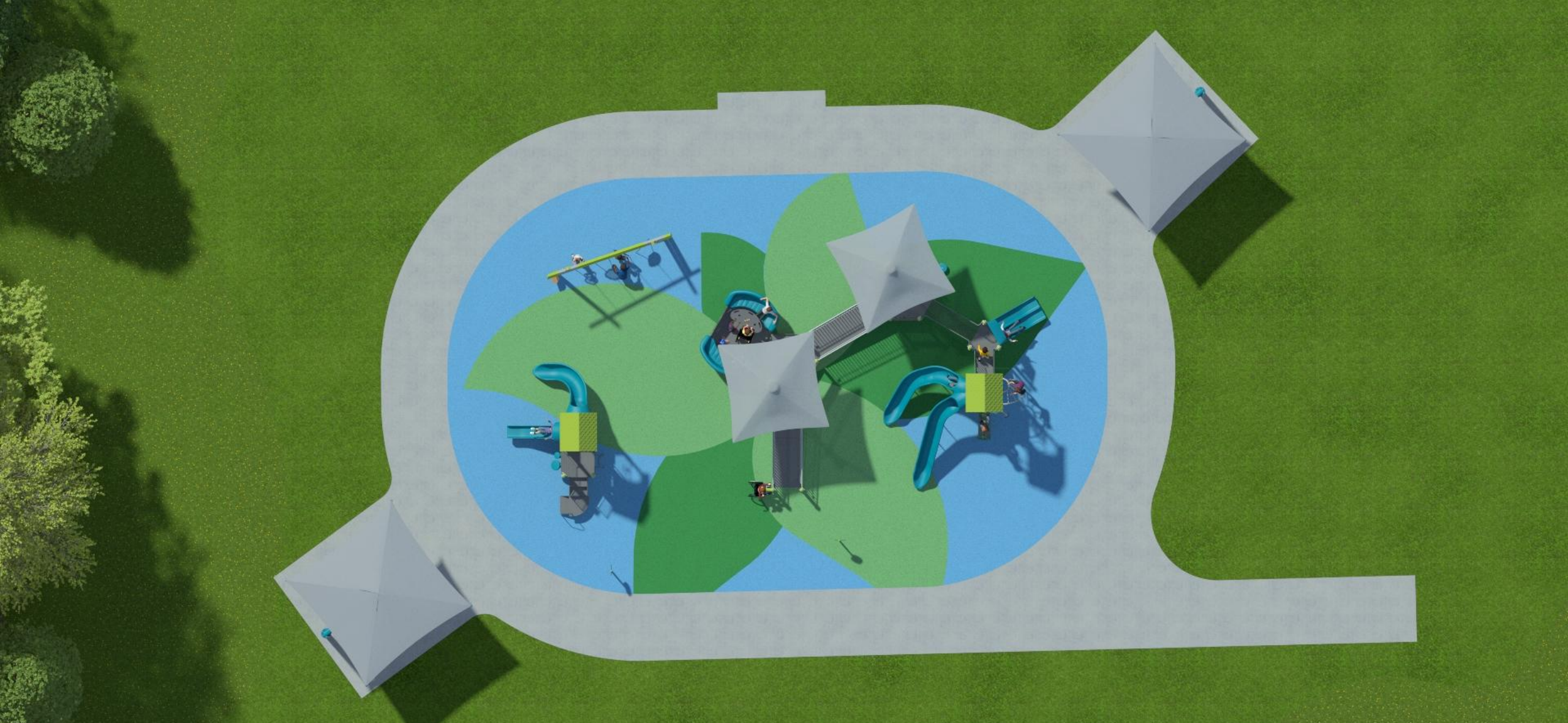


WP Anderson City Park



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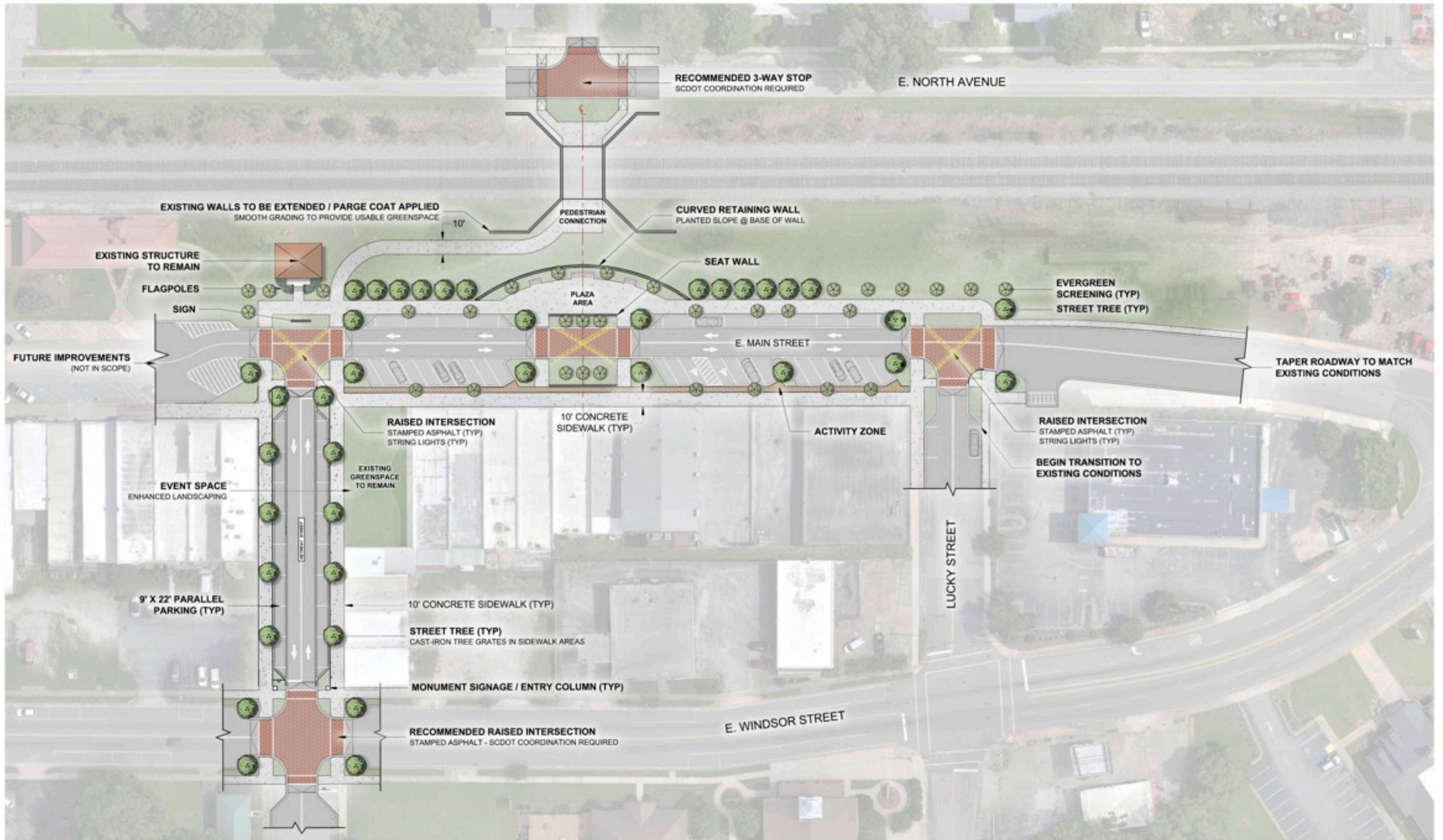
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WP Anderson City Park



1183258-01-01-12 • 02.23.2024






 NOTE: THIS PLAN IS CONCEPTUAL IN NATURE AND SUBJECT TO CHANGE.



DOWNTOWN IMPROVEMENTS
 CITY OF WESTMINSTER CONCEPTUAL PLAN
 WESTMINSTER, SOUTH CAROLINA
 PROJECT #: 10624 | 07-23-2024



OCONEE JOINT REGIONAL SEWER AUTHORITY

Finance & Administration Committee

February 24, 2026

The Finance & Administration Committee meeting was held at the Coneross Creek Wastewater Treatment Plant.

Commissioners that were present:

- Seat 1 (Seneca): Josh Riches
- Seat 4 (Seneca At-Large): Marty McKee
- Seat 7 (Westminster): Scott Parris

Commissioners that were not present:

- Seat 5 (Walhalla): Celia Myers, Chair

OJRSA appointments and staff present were:

- Lynn Stephens, Secretary/Treasurer to the Board and Office Manager
- Chris Eleazer, Executive Director

Others present were:

- None

A) Call to Order – Mr. Parris called the meeting to order at 9:10 a.m. in Ms. Myers' absence.

B) Public Session – None.

C) Presentation and Discussion Items:

- 1. Update on Current Projects (Exhibit A)** – Mr. Eleazer stated that he executed the agreements for the scope of work for the preliminary engineering for the Speeds Creek force main replacement study project. This will include routing options and reviewing master plan items.

The Director explained how the OJRSA cannot finance projects currently. He stated the estimate to replace the force main (exactly like it is now) is \$3,000,000. If the Martin Creek force main is to be rerouted to bypass this station, this cost would only be for 5-10 years before abandoning it. He said he is looking at maintaining the flow exactly like it is now and not downsize Speeds Pump Station in the future.

Information is being gathered from Seneca Light & Water about their existing customers and potential future customers to help determine the best solution financially. The preliminary portion of this is about ten (10) weeks including engineering and surveying, and the route will be all along the SCDOT public rights-of-way.

- 2. Review of Approval to Proceed by OJRSA Executive Committee and Ad Hoc Reconstitution Committee with the Engagement of Raftelis Financial Consultants, Inc. and First Tryon Advisors, LLC to Perform System Valuation and Financial Evaluation Services Regarding the Reconstitution Process with the Member Cities, Oconee County, and Town of West Union (Exhibit B)** – The Director stated this will be presented at the March board meeting. It was approved by the Ad Hoc Reconstitution Committee to go before the board. This would be for two (2) consultants performing a system valuation and financial evaluation of the entities in terms of the reconstitution process.

Raftelis will be a new consultant that the OJRSA will work with; the OJRSA has already worked with First Tryon.

D) Committee Action Items:

- **Review January and Fiscal Year-to-Date Financial Reports (Exhibit C)** – Mr. Eleazer stated that this was emailed to the board on February 17, 2026. Mr. Eleazer stated the “Other Revenue” is substantially over what was anticipated as it includes FEMA reimbursements and reimbursements from Fountain Residential for engineering work that the OJRSA already paid for. In addition, the “User Fees” for the retail system were considerably over what was anticipated, because the Welcome Center came online and it was unknown what to expect.

Mr. McKee made a motion, seconded by Mr. Riches, to approve the January 2026 Financial Reports. The motion carried.

E) Action Items to Recommend to the Board – None.

F) Executive Director’s Report and Discussion:

1. Miscellaneous (If Any):

Thank You – Mr. Eleazer thanked Mr. Parris for leading this meeting in Ms. Myers’ absence.

Line Break – Mr. Eleazer stated he met yesterday with an engineering consultant that has done assessments of North Charleston Sewer District’s force mains in order to get a high-level idea what to do with the Martin Creek force main. As a reminder, Mr. Eleazer told the committee that another line break overnight from January 31, 2026 to February 1, 2026 with an estimated 25,000 gallons spilled was mentioned at the board meeting earlier this month. When that line was cut out, the pipe looked identical to the deterioration of the Speeds Creek force main line. It is currently unknown what the condition of Martin’s line is. The consultant will bring back some ideas about how the OJRSA can make some determinations as to the conditions of the line. Mr. Eleazer added that there is a benefit on this force main as there is on-site storage at Martin Creek, so the pipe can be cut for a temporary amount of time. The area of largest concern is near Ridgeview Lane. The evaluation will be included in the next budget year.

G) Committee Members’ Discussion – None.

H) Adjourn – The meeting adjourned at 9:22 a.m.

Upcoming Meetings:

- **Board of Commissioners** – Monday, March 2, 2026 at 4:00 p.m.
- **Reconstitution Committee and Executive Committee** – Thursday, March 12, 2026 at 9:00 a.m.
- **Operations & Planning Committee** – Thursday, March 19, 2026 at 8:30 a.m.
- **Finance & Administration Committee** – Tuesday, March 24, 2026 at 9:00 a.m.

Notification of the meeting was distributed on February 6, 2026 to *Upstate Today*, *Anderson Independent-Mail*, *Westminster News*, *Keowee Courier*, WGOG Radio, WSNW Radio, City of Seneca Council, City of Walhalla Council, City of Westminster Council, Oconee County Council, SC DHEC, www.ojrsa.org, and posted at the OJRSA Administration Building.



Finance & Administration Committee Meeting

OJRSA Operations & Administration Building

Lamar Bailes Board Room

February 24, 2026 at 9:00 AM

OJRSA commission and committee meetings may be attended in person at the address listed above. The OJRSA will also broadcast meetings live on its YouTube channel at www.youtube.com/@OconeeJRSA (if there is a technical issue preventing the livestreaming of the meeting, then a recording will be published on the channel as soon as possible). For those not able to attend in person, then the OJRSA Board or Committee Chair will accept public comments by mail (623 Return Church Rd, Seneca, SC 29678) or at info@ojrsa.org. Comments must comply with the public session instructions as stated on the meeting agenda and will be received up until one hour prior to the scheduled meeting. If there is not a public session scheduled for a meeting, then comments shall not be accepted.

Agenda

- A. Call to Order** – Celia Myers, Committee Chair
- B. Public Session** – Receive comments relating to topics on this agenda. Session is limited to a maximum of 30 minutes with no more than 5 minutes per speaker.
- C. Presentation and Discussion Items** *[May include vote and/or action on matters brought up for discussion]*
 - 1. Update on current projects (Exhibit A) – Chris Eleazer, Director
 - 2. Review of approval to proceed by OJRSA Executive Committee and Ad Hoc Reconstitution Committee with the engagement of Raftelis Financial Consultants, Inc. and First Tryon Advisors, LLC to perform system valuation and financial evaluation services regarding the reconstitution process with the Member Cities, Oconee County, and Town of West Union (Exhibit B) – Chris Eleazer, Director
- D. Committee Action Items**
 - Review January and Year-to-Date Financial Reports (Exhibit C) – Chris Eleazer, Director and Lynn Stephens, Secretary/Treasurer and Office Manager
- E. Action Items to Recommend to the Board for Consideration**
 - None
- F. Executive Director's Discussion and Compliance Matters** – Chris Eleazer, Director
 - 1. Miscellaneous *(if any)*
- G. Committee Members' Discussion** – Led by Celia Myers, Committee Chair
Discussion can be related to matters addressed in this meeting or for future consideration by the Board or Committee. Voting is not permitted during this session.
- H. Adjourn**

Upcoming Meetings

All meetings to be held in the Lamar Bailes Board Room unless noted otherwise.

- Board of Commissioners – March 2, 2026 at 4:00 PM
- Reconstitution Committee and Executive Committee – March 12, 2026 at 9:00 AM
- Operations & Planning Committee – March 19, 2026 at 8:30 AM
- Finance & Administration Committee – March 24, 2026 at 9:00 AM

FY2026 O&M FUND PROJECTS

CONSENT ORDER ENGINEERING AND OPERATIONS AND MAINTENANCE TASKS

2/20/2026 14:52

Row #	FY 2026 O&M Project (Project # (if applicable); PM) CANNOT CARRY OVER TO NEXT FISCAL YEAR WITHOUT BUDGET APPROVAL	Approx % Complete	Anticipated Completion	PO/Contract Amount (\$)	O&M PROJECT MILESTONES				Obligated/ Spent (\$)	Budget Remaining (\$)	GL Code (XXXXX = get from Office Mgr)	Comp. Performing (and Project Mgr)	
					Bids/Rfq/etc. Issue/Advertised	Req/Contract Signed	Started Work	Completed					
1	Consent Order 21-025-W Project: Biannual Compliance Report (CE)	100%	11/8/2025	0	Internal Project	Internal Project	N/A	11/7/2025	0	0	N/A	OJRSA Chris Eleazer	
2	Agency Reconstitution (Sewer Feasibility Implementation) (Board, Others)	N/A	TBD	N/A	N/A	N/A	7/15/2025		0	0	N/A	Board of Commissioners	
3	Completion of Development Guide (AM)	10%	6/30/2026	N/A	Internal Project	Internal Project	9/10/2024		0	0	N/A	OJRSA Chris Eleazer	
4	Development Policy Revision (CE)	75%	10/6/2025	N/A	Internal Project	Internal Project	9/24/2024		0	0	N/A	OJRSA Chris Eleazer	
5	Indefinite Delivery Contract for Engineering Services (CE)	100%	10/6/2025	N/A	10/10/2025	1/20/2026	1/12/2026	1/20/2026	0	0	N/A. Projects to be assigned to depts.	OJRSA Chris Eleazer	
6	Arc Flash 70E Assessment of WRF, PSs, and Other Facilities (AM)	100%	10/31/2025	12,650	Prof Svcs	8/12/2025	9/22/2025	12/3/2025	12,650	0	Admin: Safety 501-02370	Life & Safety TBD	
7	CMMS & Financial Software System Upgrade (CE)	15%	6/30/2026	199,715	7/3/2025	12/1/2025	1/9/2026		38,816	160,899	Admin Services 501-02420	KCI Heidi Hummel	
8	Comprehensive Sewer Management Plan Project #2026-04 (KL)	15%	5/31/2026	49,999	Proj #2026-04 Prof Svcs	10/2/2025	12/17/2025		6,432	43,567	Con Sys: Prof Svcs 601-02430	Ardurra Priya Verravalli	
9	Evaluate Perkins PS & Coneross PS Pumps to Determine Repair vs. Replace (KL, EP)	N/A	2/28/2026	TBD	Prof Svcs	N/A			0	0	Con Sys: Prof Svcs 601-02430	KCI Steve Barbian	
10	Field Data Collection for Hydraulic Model Verification (KL)	85%	12/31/2025	TBD	Prof Svcs	Internal Project	11/19/2025		0	0	Con Sys: Prof Svcs 601-02430	GMC Hannah Ribelin	
11	Coneross PS Rotating Assembly for Pumps #4 & #5 (EP)	TBD	TBD	TBD					0	0	Con Sys: R&M COS-PS 601-05030	TBD	
12	Martin PS Motor Base Restraint System (#2 of 3) (EP)	5%	12/30/2025	35,753	Sole Source 8/4/2025	8/11/2025			35,753	0	Conv Sys R&M: MAS2-PS 601-05100	Meco Keith Hall	
13	Martin PS Aeration Motor Install (crane needed) (EP)	0%	11/30/2025	TBD	11/3/2025	12/1/2025			5,670	0	Conv Sys: Equip Rent 601-02540	TBD	
14	NPDES Permit Renewal, Including PAA Installation and Operation (JM, KL)	100%	10/31/2025	3,500	Prof Svcs	NPDES: 8/22/22 PAA: 8/1/22	NPDES: 7/1/22 PAA: 8/2/22	NPDES: 10/31/25 PAA: 10/28/25	0	3,500	WRF: Prof Svcs 701-02430	Goldie Assoc Paul Lewis	
	Aluminum and Mercury Sampling Plan Development and Implementation for new NPDES Permit (KL, JM)	33%	Plan: 11/21/25 Impl: 5/31/26	8,855	Prof Svcs	Plan: 10/9/25 Impl: 12/15/25	Plan: 10/24/25 Impl: 12/15/25	Plan : 11/22/25 Impl: _____	0	8,855	Lab: Prof Svcs 901-02430	Goldie Assoc S Harrison & A Anderson	
15	CIP PRIORITY 1A: Portable Generator Connection for WRF (includes engineering) (JM, KL) Project #2025-07	25%	3/31/2026	14,000	ENG: 8/27/2025	ENG: 8/27/2025	ENG: 9/15/2025		8,000	6,000	WRF: R&M 701-03000	Howard Engineering Amy Howard	
16	Headworks Flow Pulse and Flow Channel Sensor Install (JM)	100%	8/30/2025 9/25/2025	4,950	8/4/2025	8/12/2025	9/11/2025	12/8/2025	4,950	0	WRF: R&M 701-03000	Davis Power Paul Davis	
17	Project #2026-02 General Water Reclamation Facility-Installation Projects (JM, KL) CANCELED	CANCELED	5/31/2026	TBD	8/13/2025	CANCELED 9/26/2025			0	0	WRF: R&M 701-03000	TBD	
18	EMERGENCY REPAIR Final Clarifier #3 (KL, JM) Project #2025-08	0%	6/30/2026	493,985	Equip: 11/7/2025 Install: ____	Equip: 12/1/2025 Install: ____			124,672	369,313	WRF: R&M 701-03000	TBD	
19	Pretreatment Program Update (following NPDES permit issuance) (AM)	15%	4/29/2026	24,500	Prof Svcs	6/4/2025	7/1/2025		1,000	23,500	Pretreat: 801-02430 501-02440	Goldie Assoc Sonya Harrison	
20	Seneca Creek FM Replacement Construction Administration / Inspect (#2023-05; CE)	96%	SUB: 1/29/26 FIN: 2/28/26	140,000	RFB #2023-05	4/29/2024	2/3/2025		105,000	35,000	O&M CIP: Con Sys 1401-06071	GMC Daniel Mosher	
21	Coneross & Perkins PS Resiliency Study (address flooding issues for possible FEMA assistance) (CE, JW)	80%	2/28/2026	45,500	Prof Svcs	10/29/2025	11/19/2025		22,752	22,748	Con Sys: Prof Svcs 601-02430	KCI Steve Barbian	
22	Employee Engagement Survey, Staff Development, and Compensation/Benefits Study (CE)	50%	5/1/2026	8,795	Prof Svcs	8/27/2025	9/16/2025		0	8,795	Admin Services 501-02420	FGP Carrie Cavanaugh	
23	Bypass Plan Development for Gate Replacement (KL)	100%	12/12/2025	6,350	Prof Svcs	10/27/2025	11/10/2025	12/29/2025	0	6,350	WRF: Prof Svcs 701-02430	Goldie Assoc Paul Lewis	
24	Standard Operating Procedures for Duck Pond PS per SCDES Requirements (KL, MM)	100%	1/14/2026	2,650	Prof Svcs	10/21/2025	11/12/2025	12/19/2026	2,639	11	Con Sys: Prof Svcs 601-02430	Goldie Assoc Paul Lewis	
TOTAL AWARDED				1,051,202	TOTAL FUNDS OBLIGATED/ACTUAL TO DATE:				368,334	688,538	REMAINING		

FY2026 O&M FUND PROJECTS

CONSENT ORDER ENGINEERING AND OPERATIONS AND MAINTENANCE TASKS

2/20/2026 14:52

Row #	FY 2026 O&M Project (Project # (if applicable); PM) CANNOT CARRY OVER TO NEXT FISCAL YEAR WITHOUT BUDGET APPROVAL	Notes
1	Consent Order 21-025-W Project: Biannual Compliance Report (CE)	DUE TO SCDES EVERY SIX MONTHS. Reports submitted: 11/14/21, 5/9/22, 11/10/22, 5/9/23, 11/9/23, 5/10/24, 11/8/24, 5/9/24. 11/7: Submitted to SCDES via ePermitting portal. COMPLETE. Next report due 5/10/2026.
2	Agency Reconstitution (Sewer Feasibility Implementation) (Board, Others)	See "Agency Reconstitution" sheet to track progress.
3	Completion of Development Guide (AM)	8/5: A McCullough reviewing approx 15 dates. 8/13: Have received 22 draft documents from AM for consideration. 2/17/2025: Provided documents to K Amidon.
4	Development Policy Revision (CE)	1/12/2026: Meeting with J Gillespie to work on document this week. 1/18: Had to postpone. Rescheduled for later in month. 2/5: Met with J Gillespie. Update sent to AM. 2/10: AM sent draft back, then it was forwarded to J Gillespie for indepth review.
5	Indefinite Delivery Contract for Engineering Services (CE)	12/18: On O&P agenda for consideration. 1/5/2026: Board approved negotiation with Weston & Sampson and Ardurra. 1/12: Provided final signed copies to consultants. 1/20: Incorporated minor changes approved by OJRSA counsel. Received executed copy from Ardurra and Weston & Sampson. COMPLETE.
6	Arc Flash 70E Assessment of WRF, PSs, and Other Facilities (AM)	8/5: L&S setting up date to visit and will then provide pricing. 8/12: Scheduled to be performed in September. 9/1: Date set for last part of September. 9/24: Completed onsite assessment. 10/30: Engineer will update in next 2 weeks and L&S to return for labeling and training. 12/3: Labeling complete, all that remains is training. COMPLETE
7	CMMS & Financial Software System Upgrade (CE)	10/27: Received SSA revision from KCI, forwarded to Bryan Kelley for review. 11/18: Executed Trimble portion of agreement. 12/1: Received approval from B Kelley. Signed agreement with KCI. 12/16: Kickoff meeting held. 1/9/2026: Onsite workshop held. 2/10: Dept meetings held. 2/16: Sent draft Financial System RFP to L Flynn for consideration. 2/17: Received approval from A Lindsay.
8	Comprehensive Sewer Management Plan <i>Project #2026-04 (KL)</i>	10/29: Reviewing available info and will schedule a kickoff meeting soon. 12/17: Kickoff meeting held. Requested info provided to Rebecca Turner and others via email from CE and KL. 1/7/2026: Items provided to engr for review. 1/20: Reviewing Corrective Action Plans and related info. 2/17:
9	Evaluate Perkins PS & Coneross PS Pumps to Determine Repair vs. Replace (KL, EP)	1/6/2025: Will be able to use KCI's data from Coneross & Perkins PS Resiliency Study (address flooding issues for possible FEMA assistance) project listed below. Will not complete this as a standalone project.
10	Field Data Collection for Hydraulic Model Verification (KL)	1/6/2026: KL thinks they have about 30 MH left for Ardurra info. GMC items have been completed and submitted. CE said this is priority to complete for RIA grant. 1/27: H Ribelin believes she has all data and has team working on it. Will work on verifying info soon.
11	Coneross PS Rotating Assembly for Pumps #4 & #5 (EP)	This is to be determined by the evaluation of Perkins PS & Coneross PS pumps to determine repair vs. replacement. 10/21: Cove Utility inspected. Check valves are inoperable. Estimate cost to replace valves and check valves is \$40,000. THIS WILL REQUIRE COMPLETION OF CONEROSS & PERKINS PS RESILIENCY STUDY TO DETERMINE REPAIR VS. REPLACE. Probably will not occur during FY 2026.
12	Martin PS Motor Base Restraint System (#2 of 3) (EP)	7/14: KL has ordered this so it can be built. 10/21: Still being built. 12/16: E Partain checked on completion and it will probably be after first of year. 1/6/2026: Shipping mid-January. 1/27: Still waiting on delivery. 2/17: Should arrive this week.
13	Martin PS Aeration Motor Install (crane needed) (EP)	9/15: Crane company did not show for appointment. Everything else is ready. 10/21: Will meet with Campbell Crane soon. 11/4: Quote #1 for wire came in above \$5,000, so now need 3 quotes. 12/1: Approved 3 quotes. 12/16: Everything has been purchased. Need to rent crane and scissor lift. 1/6/2026: Hoping to complete by end of January. 1/27: Waiting to schedule. 2/17: Discovered two other motors are bad.
14	NPDES Permit Renewal, Including PAA Installation and Operation (JM, KL) <i>Aluminum and Mercury Sampling Plan Development and Implementation for new NPDES Permit (KL, JM)</i>	10/28: Received Permit to Operate. NPDES COMPLETE. Sampling Plan \$3,200 and Implementation \$5,655. 12/15: Approved sampling/analysis proposal, Goldied sending aluminum sample bottles today. 12/17: AM will request dental office inventory from SCDES after holidays and obtain the One Time Compliance Report (DHEC Form 4049) to assist. Inspections of locations will begin following inventory of locations. 12/18: Had to order more chlorine, waiting on SCDES Lab Certification. 1/6/2026: First aluminum samples collected today. Goldie to collect samples for mercury. 1/27: S Harrison receiving and evaluating sampling results during the +/- 6 month sampling period. SCDES Lab Cert hopefully coming next week. 2/13: D Justice has delivered all letters to dental offices regarding low level mercury.
15	CIP PRIORITY 1A: Portable Generator Connection for WRF (includes engineering) (JM, KL) <i>Project #2025-07</i>	10/29: A Howard onsite to evaluate. 90% plans will be available w/in next 2 weeks. 12/12: Received 90% drawings to review. 1/5/2026: Final drawings received with scope of work to use in RFB (sent draft to KL for him to write specs for). 1/26: KL provided draft RFB for review. 1/28: Sent RFB to L Flynn to review before advertising. 2/11: Advertised on SCBO. 2/17: Addendum #1 issued with plans and specs.
16	Headworks Flow Pulse and Flow Channel Sensor Install (JM)	7/14: KL coordinating with Paul Davis. Items have been purchased. 8/5: Received quotes. 9/1: Paul Davis is scheduling work. 9/11: Installation complete. Now need to connect to SCADA. 10/21: Controller was bad. Waiting on new controller. 12/8: COMPLETE.
17	Project #2026-02 General Water Reclamation Facility Installation Projects (JM, KL) <i>CANCELED</i>	8/7: Sent draft RFB to B Kelley for legal review as required by procurement code. 8/12: Received copy from BK. 8/13: Advertised RFB. Bids due 10/1. 9/26: CANCELED BID DUE TO EMERGENCY REPAIR NEEDED ON FINAL CLARIFIER #3.
18	<i>EMERGENCY REPAIR</i> Final Clarifier #3 (KL, JM) <i>Project #2025-08</i>	11/20: O&P Comm approved for equipment purchase agreement to go to board for consideration. 12/1: Board approved equipment purchase (\$470,462 + 5% contingency) 1/6/2026: Evoqua to do laser level of clarifier. KL to put together RFB for construction. 1/22: Sent final draft of RFB for install services to L Flynn for review per procurement code. 2/11: Advertised on SCBO.
19	Pretreatment Program Update (following NPDES permit issuance) (AM)	10/27/2025: We have 180 days from first date of permit (11/1/2025) to get this to SCDES. It is currently being worked on by consultant. 1/27/2026: S Harrison reviewing and revising definitions in the Sewer Use Regulation to comply with federal and state law changes, particularly with PFAS and quinary ammonia chemicals.
20	Seneca Creek FM Replacement Construction Administration / Inspect (#2023-05; CE)	\$80,000 carryforward from FY2025. Obligated/Spent column includes FY2025 costs. Reimbursable by Fountain Res Prop LLC per agreement. 2/11: Received update from R Phillips and C White. CE provided comments by phone and email on record drawings and other items needed. 2/13: Provided draft maint bond to C White, others by email. 2/17: OJRSA confirmed sag in gravity sewer, need assessed by contractor.
21	Coneross & Perkins PS Resiliency Study (address flooding issues for possible FEMA assistance) (CE, JW)	1/9/2026: Completed technical memo outline and identified alternatives for each station. There were some discrepancies identified b/t drawdown data and influent mag meter in SCADA. 1/23: Modeling will be performed and alternatives/costs to be developed. Tech memo next milestone. 2/3: Received draft memo. 2/4: CE provided comments and into to KCI team. KL still needs to review and comment.
22	Employee Engagement Survey, Staff Development, and Compensation/Benefits Study (CE)	1/5/2026: Received draft information from Shellie Haroski and C Cavanaugh. Will schedule in person meeting soon. 1/21: Met with S Haroski and C Cavanaugh to go over survey results and develop plan for addressing survey findings. 2/12: Received first batch of draft job descriptions to review. 2/16: Received second batch of job descriptions to review.
23	Bypass Plan Development for Gate Replacement (KL)	12/16: All data collected, now putting together plan. 12/19: Info sent to Goldie. 12/29: KL received final plans. Approved as submitted. COMPLETE.
24	Standard Operating Procedures for Duck Pond PS per SCDES Requirements (KL, MM)	Will be invoiced for this and the two I-85 PSs together. To determine how much each will be for coding, use this formula for Duck Pond: Invoice Amount x 33.54%. 11/12: Began work. 12/12: Received SOPs, will begin review and provide feedback to engineer. 12/19: COMPLETE.

FY2026 RECONSTITUTION TASKS

TASKS MAY CARRY ACROSS BUDGET YEARS

2/20/2026 14:52

Row #	Agency Reconstitution Tasks as Stated in the OJRSA Reorganization Recommendations Accepted by OJRSA Board on July 15, 2025	Target Date [^] (Time Following Acceptance)	Approx % Complete	Task Manager	Started	Completed	Notes
1	Current Board will dissolve the current Ad Hoc Committee and establish the Implementation Committee ("Reconstitution Committee") for further implementation oversight.	8/29/2025 (45 days)	100%	OJRSA Board	7/15/2025	8/4/2025	7/15/2025: Current committee dissolved during called board meeting. 8/4: New Committee established. Includes: A Brock (County), K Bronson (Westminster), C Eleazer (OJRSA), S Moulder (Seneca), C Myers (Walhalla), C Bentley (ACOG), A Mettlen, K Amidon, J Jones, L Flynn. COMPLETE .
2	Adopt the timeline and accept the dates are targets that the committee will try to maintain progress towards, acknowledging that things may come up and require adjustments.	N/A	100%	Committee	8/14/2025	8/14/2025	8/14/2025: The acceptance of timeline was a committee-led decision. COMPLETE .
3	Legislative revisions to the Joint Authority Water and Sewer Systems Act ("Act") will be finalized and provided to the Oconee County Delegation. Consultation shall be made with the Delegation on whether lobbyist support will be needed.	8/29/2025 (45 days)	100%	Committee	9/22/2025	1/20/2026	9/12: C Eleazer reached out to Sen. Alexander for consideration. 9/16: Decided to meet with delegation members individually. 9/22: Met with Sen. Alexander and provided him with draft version of JAWSS amendments. 11/3: Sent Sen. Alexander follow up email to see if he had an update on filing the legislation or to see if he had questions. 11/6: Spoke w/ Sen. Alexander. He has others reviewing the proposed Act. 1/13/2026: L Flynn working with staff attorney at SC Senate on language. 1/20: Bill introduced by Sen. Alexander. Bill number is S 0829. COMPLETE .
4	Reconstitution Committee will provide <u>quarterly updates</u> to the SCRIA, the current Board, and Oconee County on the progress of the implementation of the initial recommendations.	9/30/2025 (quarterly)	100%	OJRSA Staff Member per 8/14/2025 vote	10/9/2025	Report #2: 1/23/2026	DUE TO SCRIA EVERY THREE MONTHS. Reports submitted: 10/13/2025, 1/23/2026. Next report due 4/14/2026.
5	Resolutions of support for consolidation/OJRSA reorganization will be provided to and adopted by each governing body affected by the recommendation, including: OJRSA, Seneca, Walhalla, Westminster, West Union, & Oconee County.	10/13/2025 (90 days)	83%	Officials of OJRSA, Cities/Town, & County	8/21/2025		8/26: Seneca council approved. 9/8: OJRSA Board approved. 9/9: Westminster council approved. 9/8: West Union considered but decided they need more info. 9/11: C Myers mentioned Walhalla to consider next week and A Brock stated Oconee County to consider in October. 9/16: Walhalla approved. County and West Union still remaining. 10/6: A Brock said it will be on 10/21 agenda. Wanted to keep 10/7 agenda a little lighter since both she and Council Chair Durham were both off that day. 12/11: Mayor Oliver stated she has signed and will deliver soon. 1/16/2025: Received signed copy from West Union. 2/12: G Hart said it will be on county agenda for next week's meeting.
6	Consultants shall be engaged and the process of a collection system <u>technical evaluation</u> and <u>financial valuation</u> will be initiated, including the identification of potential funding for effort and immediate rehabilitation projects that may be identified or current CIP. Additionally, a <u>rate consultant</u> will be engaged.	11/12/2025 (120 days)	0%				9/17/2025: Corrective Action Plan submittals and CIPs for each system returned to cities requesting updates, if any, by 9/24. 10/9: No updates submitted to facilitators. Additional request to send A Mettlen updates by next meeting (11/13). 11/13: Considered scopes and how to pay for studies during meeting. 12/11: Facilitators presented draft considerations.
7	Communication plan to be developed under the guidance of the Reconstitution Committee and provided to all entities involved.	11/12/2025 (120 days)	10%	Facilitators	12/11/2025		12/11/2025: K Amidon Presented Communication Memo #1 to committee. 1/9: Memo #1 disseminated to stakeholders. 1/19: Memo #2 disseminated to stakeholders.
8	List of recommendations for the initial commissioners for the New Commission will be provided to Delegation. (Within 60 days of approved changes to the Act*)	Estimate 8/31/2026 (as noted)	0%				
9	Complete the technical evaluation and financial valuation of the collection systems.	2/27/2027 (15 months)	0%				
10	Unified, equitable rate structure timeline will be provided as part of initial terms for collection system consolidation.	5/12/2027 (18 months)	0%				
11	Legal documents to transfer collection system assets to OJRSA to be executed, as well as all necessary reconstitution documents.	7/15/2027 (24 months)	0%				
12	If the legislative amendments have not be approved, plans for consolidation under the amended Act will be abandoned. Thereupon, the OJRSA will proceed to consolidate the member system and implement the reconstitution under the existing Act, with such process to be finalized by no later than 36 months. Additionally, all members shall be issued permits in compliance with the OJRSA Sewer Use Regulation and added as co-permittees under the NPDES permit, if consolidation for any member does not occur.	8/16/2027 (25 months)	0%				
13	Finalize consolidation and associated activities	7/17/2028 (36 months)	0%				

[^] As noted in Exhibit A of the "OJRSA Reorganization Recommendations," the implementation schedule is to began when the OJRSA Board of Commissioners accepted the report its July 15, 2025 called meeting.

* Estimated to be July/August 2026.

FY2026 RESTRICTED FUND PROJECTS

PROJECTS MAY CARRY ACROSS BUDGET YEARS

2/20/2026 14:52

Row #	Restricted Fund Projects (Project Manager)	OJRSA Project #	Approx % Complete	Anticipated Completion	OJRSA Funding Amount (\$)	Max Funding by Others (\$)	PO/Contract Amount (\$)	RESTRICTED FUND PROJECT MILESTONES				Obligated/ Spent Curr + Prev Years (\$)	Budget Remaining (\$)	GL Code (XXXXX = get from Office Mgr)	Comp. Performing (and Project Mgr)	
								Bids/RFQ/etc. Issue/Advertised	PO/Contract Signed	Started Work	Completed					
A	I-85 Corridor Phase II See below (CE)	2019-XX and 2023-06	95%	See below	N/A	N/A	N/A	See below	See below	See below		See below	See below	RO&M: CIP 1401-06050	Varies. See Below	
	Engineering and Inspection Services COUNTY FUNDED		95%	10/31/2024	0	480,850	480,850	Inherited from Oconee Co	5/4/2023	5/4/2023		449,845	31,005	RO&M: Prof Svcs 1301-02430	Davis & Floyd Travis Dupree	
	Construction EDA/RIA/COUNTY FUNDED		100%	10/31/2024	0	12,311,447	11,687,329		9/27/2022	3/23/2023	6/1/2023	2/4/2025	11,687,329	(0)	RO&M: CIP 1401-06050	Moorhead Construct Kevin Moorhead
	Engineering for Creek Stabilization & Welcome Center Waterline		10%	TBD	0	78,650	78,650	EJCDC Contract Amend #3	2/20/2025				0	78,650	RO&M: CIP 1401-06050	Davis & Floyd Travis Dupree
B	Exit 4/Oconee Manufacturing Park ("Sewer South Phase III") PS/Sewer ENGINEERING (CE)	CY 2022	100%	11/1/2024	0	0	N/A OCONEE CO PROJ	N/A OCONEE CO PROJ	N/A OCONEE CO PROJ	Sometime in 2022	8/29/2025	0	0	TBD	Thomas & Hutton Lee Brackett	
C	Dewatering Equipment Replacement at WRF See below (JM, KL)	2024-06	40%	See below	N/A	N/A	N/A	See below	See below	See below		See below	See below	PROJ & CONT 1501-09011	Varies. See Below	
	Design, Construction Admin, and Inspection SCIIP MATCH		75%	PHASE II 6/30/2026	440,300	0	440,300	9/15/2023	12/19/2023	1/11/2024		324,633	115,667	PROJ & CONT 1501-09011	KCI Technologies Tom Vollmar	
	Construction SCIIP GRANT		5%	PHASE II 6/30/2026	0	4,216,749	4,147,936	3/22/2024	7/30/2024	7/26/2024		333,330	3,814,606	PROJ & CONT 1501-09011	Harper GC Justin Jones	
D	Consent Order Gravity Sewer Rehab Project (SSES/Inspection: 2023) See below (CE, KL)	2024-08	81%	See below	N/A	N/A	N/A	See below	See below	See below		See below	See below	PROJ & CONT 1501-09009	Varies. See Below	
	Engineering SCIIP MATCH		80%	9/29/2025	584,500	0	584,500	N/A	9/15/2023	10/3/2023		496,139	88,361	PROJ & CONT 1501-09009	Ardurra Priya Verravalli	
	Manhole Resiliency Plan: Project 1c SCIIP MATCH		80%	9/30/2025	87,500	0	87,500	N/A	4/21/2025	4/21/2025		24,075	63,425	PROJ & CONT 1501-09009	Ardurra Priya Verravalli	
	Construction/Rehabilitation PHASE 1 SCIIP GRANT		95%	SC: 9/18/2025 FC: 10/23/2025	0	4,061,570	4,061,570	8/14/2024	11/20/2024	1/27/2025		215,142	3,846,429	PROJ & CONT 1501-09009	Bio-Nomic Services Buck Stevenson	
	Construction/Rehabilitation PHASE 2 SCIIP GRANT		TBD	TBD	0	TBD	TBD	1/13/2026				0	0	PROJ & CONT 1501-09009	TBD	
E	Martin Creek PS Basin Trunk Sewer CCTV Engineer Review and Flow Study Report (CE)	2025-03	100%	3/31/2025	141,000	0	141,000	Consent Order Prof Svcs	9/30/2024			141,000	0	PROJ & CONT 1501-09012	Ardurra Priya Verravalli	
F	CONSENT ORDER Evaluation of Gravity Sewer CCTV/Smoketesting from 1A (WRF) to MH29 (KL)	2026-05	100%	11/15/2025	31,500	0	31,500	Prof Svcs	8/12/2025	8/15/2025	12/16/2025	31,500	0	PROJ & CONT 1501-09014	Ardurra Priya Verravalli	
G	Consent Order Speeds Creek FM Replacement Engineering Design & Easements Only (CE)	2025-TBD	0%	TBD	TBD	0	TBD	IDC Engineer				0	0	PROJ & CONT 1501-09015	Weston & Sampson Jason Gillespie	
H	Standard Operating Procedures for Welcome Center PS, Broomway PS per SCDES Requirements (KL)	N/A	100%	1/14/2026	0	5,250	5,250	Prof Svcs	10/21/2025	11/12/2025	12/19/2025	5,261	(11)	RO&M: Prof Svcs 1301-02430	Goldie Assoc Paul Lewis	
					1,284,800	8,283,569	9,499,556	TOTAL RESTRICTED FUNDS OBLIGATED/ACTUAL TO DATE:				1,571,080	7,928,477	REMAINING		

FY2026 RESTRICTED FUND PROJECTS

PROJECTS MAY CARRY ACROSS BUDGET YEARS

2/20/2026 14:52

Row #	Restricted Fund Projects (Project Manager)	Notes
A	I-85 Corridor Phase II See below (CE)	12/8: Sent email to Greg Shelton to schedule discussion about culvert v. bridge option. 12/11: T Dupree emailed saying they will update the record drawings to include service to Yoders. 12/16: J Wilson and M McClain confirmed lateral from Yoders connects to grav sewer via in-line wye. T Dupree will get revised plans to OJRSA soon but it will likely be after holidays. Also forwarded him the email from J Reynolds on 8/6 about grassing and other warranty-related questions. Also sent L Flynn email about contacting Greg Shelton/David Whipple about culvert v. bridge option at Broomway. Have not heard back from Shelton on email sent 2 weeks ago. 12/17: Forwarded P Shirley email regarding waterline at Welcome Center and the Broomway bridge/culvert option. Asked KL for update on locating/GPSing cleanout at 501 E Fairplay Blvd. and get rim and grade elevations. Received revised record drawings from D&F. Received update from T Dupree about stabilization. There are some needs (he included in email). Asked him to contact Moorhead b/c warranty period ends 12/19/26. 12/19: L Flynn received response from D Whipple stating they are considering bridge option and asked for more info. 12/30: Info from T Dupree forwarded to L Flynn to share with D Whipple. 1/5/2025: T Dupree and Joe Laws with SCDOT communicating about gate access. 1/7: OJRSA informed D&F of approval of gate plan that was received earlier in day. Completed SCDOT permit. 1/8: Sent letter to B Dean (DOT) saying OJRSA would maintain gate.
	Engineering and Inspection Services COUNTY FUNDED	
	Construction EDA/RIA/COUNTY FUNDED	
	Engineering for Creek Stabilization & Welcome Center Waterline	
B	Exit 4/Oconee Manufacturing Park ("Sewer South Phase III") PS/Sewer ENGINEERING (CE)	1/6/2026: B Dean (SCDOT) sent email asking for documentation for survey and utilities, forwarded to L Brackett. 1/13: B Dean sent reminder email about the 1/6 item. No response yet from T&H. 2/3: Received draft letter from L Brackett. CE approved, Stewart Jones to also review/approve. 2/5: Received signed letter from L Brackett. Forwarded to B Dean.
C	Dewatering Equipment Replacement at WRF See below (JM, KL)	1/6/2025: Received 90% plans, Jackson Electric visited site to assess. 1/22: Received SCDES construction permit application payment request of \$550. 2/4: Board approved contracts. Signed, submitted stormwater permit application. 3/10: Received feedback from SCRIA on contract. KCI will need to oversee a few items and respond. 3/28: Received final contract as approved by RIA for signature. Barbian asked Harper to sign then forward for OJRSA signature. 4/17: Signed contract. 7/25: Looking at November mobilization. Looking at substantial completion in mid-July 2026. 9/15: Continuing to work on electrical. 10/2: Harper will apply for building permits soon. 12/18: Mobilization is now likely to occur in March once equipment arrives. Project is still on schedule for completion in accordance with SCIIP requirements. 1/9/2026: Shop drawings have been submitted and plans for conveyor updated. 1/23: Shop drawings may impact project schedule soon. Engr to work with contractor to develop plan. Trying to schedule demo of dryer solids silo soon.
	Design, Construction Admin, and Inspection SCIIP MATCH	
	Construction SCIIP GRANT	
D	Consent Order Gravity Sewer Rehab Project (SSES/Inspection: 2023) See below (CE, KL)	PO/Contract Amount includes \$700,000 owner contingency 12/15: All MH work to be completed today except for the one where the cone needs replacing. Dig/replace section on Armstrong Rd being removed from contract. ACC will perform the failed liner repair and excavation next week, if possible. They will also perform MH cone repair. Post CCTV inspection is progressing, hope to complete by end of week. One section on Freeman needs to be relined due to thickness issue and will need to be cut out before repaired--material has been procured. James mentioned OJRSA closed 12/24-26 and 1/1/2026, so no work to be done those days. 12/17: Discussed procurement of contractor and materials. KL to get additional quotes for watertight lids--"nonresponsive bidder" not acceptable for SCIIP, so must go to other vendors. Ardurra to provide a statement from them or RIA to us before we will order. Sent J Lyons RFB info in Word format for editing. 12/19: KL waiting for final approval by Nate/RIA on Procurement of Materials in Advance for SCIIP Grant form. Once that is approved, then KL will oversee obtaining at least 3 qualifying quotes for 65 watertight manhole rings/covers. 1/5/2026: Completed 1 of relines and sprayed manhole that was replaced. Crew preparing for 2nd reline under SC11. Post-CCTV work ongoing. R/W rehab on hold until mats come out and site restoration will happen then. Pay app submitted to engr for review. 1/7: Sent manhole vent detail to J Lyon. 1/13: Advertised for Phase II of SCIIP Project. Pre-bid meeting scheduled for 2/2. 1/30: Created second Phase II pre-bid meeting for 2/9 due to forecasted winter weather. 2/2: Continuing restoration. There is some more small work to do with the manholes and there has been a punchlist developed. Waiting for things to dry out. Final test results and CCTV delivered by Buck Stevenson to Ardurra last Wednesday and they are being reviewed. 2/16: Will be looking at seeding and strawing soon. Bio-Nomic will allow for OJRSA to review and approve easement conditions prior to seeding/strawing. Will schedule final manhole inspections once KL returns tomorrow. Pay App that was submitted in December is on hold because engr missing 15 CCTV videos and 3 test results. This info was sent by email last week. Discussion about accessing manholes because one seems too small for a person to access. 2/17: Received one bid for Phase 2. Uncertified bids were \$957,540 base, \$699,900 Alternate, \$1,657,440 total. 5/5: Received draft report to review. 6/2: Provided comments to Priya. 7/24: Received final report. COMPLETE.
	Engineering SCIIP MATCH	
	Manhole Resiliency Plan: Project 1c SCIIP MATCH	
	Construction/Rehabilitation PHASE 1 SCIIP GRANT	
E	Martin Creek PS Basin Trunk Sewer CCTV Engineer Review and Flow Study Report (CE)	5/5: Received draft report to review. 6/2: Provided comments to Priya. 7/24: Received final report. COMPLETE.
	Construction/Rehabilitation PHASE 2 SCIIP GRANT	
F	CONSENT ORDER Evaluation of Gravity Sewer CCTV/Smoketesting from 1A (WRF) to MH29 (KL)	Review CCTV for 9,525 LF of 30" and 36" RCP and 29 manhole inspections to develop list of defects for design of sewer rehab.12/5: Received final report, however, OJRSA staff still have questions. Scheduled meeting with engr for 12/8. 12/16: J Lyon needs to speak with Rebecca Turner on final comments. 12/16: Received final report. COMPLETE.
G	Consent Order Speeds Creek FM Replacement Engineering Design & Easements Only (CE)	CONSENT ORDER ITEM 7/15/2024: As identified in the 20 Year Master Plan, this force main should be replaced with similar sized pipe. 8/5: Waiting on IDC engineer. 1/5/2026: Board approved IDC engineers. 1/27: Meeting scheduled for early Feb with J Gillespie to begin first phase. 2/5: Met with J Gillespie to discuss prelim engineering for this.
H	Standard Operating Procedures for Welcome Center PS, Broomway PS per SCDES Requirements (KL,	Will be invoiced for this and the Duck Pond PS together. To determine how much each will be for coding, use this formula for Duck Pond: Invoice Amount x 66.46% 11/12: Began work. 12/12: Received SOPs, will begin review and provide feedback to engineer. 12/19: COMPLETE.



February 2, 2026

Mr. Chris Eleazar
Executive Director
Oconee Joint Regional Sewer Authority
623 Return Church Road
Seneca, SC 29678

Subject: Proposal for Oconee Joint Regional Sewer Authority Rate Study

Dear Mr. Eleazar:

Raftelis Financial Consultants, Inc. (Raftelis) is pleased to submit this proposal to provide financial consulting services to the Oconee Joint Regional Sewer Authority (OJRSA). We appreciate the opportunity to submit this proposal, which details our understanding and approach to meeting OJRSA's objectives.

Project Understanding

OJRSA was established through a series of legal acts, resolutions and agreements that began with the creation of the Oconee County Sewer Commission in 1971. Since that time, several agreements have been made to clarify roles and responsibilities with regard to the provisions of sewer in Oconee County, ultimately ending with the creation of OJRSA in 2007. Entities involved in OJRSA include Oconee County, OJRSA, the City of Seneca, the City of Walhalla, the City of Westminster, and the Town of West Union.

In 2024, OJRSA secured funding from the South Carolina Rural Infrastructure Authority to fund a regional sewer feasibility study for Oconee County, SC. The goal of the study was to provide insight into key issues facing sewer service in the County and to outline recommendations to ensure that sewer operations in Oconee County remain viable for the future. The Study, which was performed by Ardurra (formerly W.K. Dickson & Co, Inc), Bolton & Menk, Inc. and Willdan Financial Services, was completed in August 2024 (2024 Regional Feasibility Planning Study) and provided several recommendations and next steps, which include the completion of a detailed financial and cost-of-service study that considers the 20-year capital improvement needs .

OJRSA has requested that Raftelis, in collaboration with Ardurra, Bolton & Menk, Pope Flynn, LLC (legal counsel), and First Tryon Advisors (financial advisor), together the "Project Team", prepare a scope of services to perform the detailed financial and cost-of-service analysis as identified in the 2024 Regional Feasibility Planning Study. The following project approach details the tasks that we believe are necessary to complete the study for OJRSA.

Scope of Services

We have developed the following Scope of Services based on our understanding of OJRSA's needs. The scope of services can be adjusted, as needed, to better suit the needs of OJRSA or address other rate and finance-related issues if they arise. Our proposed scope of services includes the items listed below.

Task 1: Project Initiation, Management, and Data Collection

The project management task begins with the submittal of this engagement letter and continues throughout the duration of the Study. It is designed to ensure the Study progresses in an efficient and deliberate manner. This task will include administrative components related to project management and quality assurance and control processes.

As part of this task and since Raftelis will be a new addition to the team that performed the 2024 Regional Feasibility Planning Study, a kick-off meeting will be held to ensure we have a thorough understanding of all available information for this study and the relationships among stakeholders.

Raftelis will prepare and submit to OJRSA and member entities a detailed data request list so readily available data can be forwarded to Raftelis. The data required will include, but not be limited to, operating and capital budgets, customer billing information, financial reports, population or growth forecasts, ordinances, and contractual agreements. Note that this information will be needed from each entity (Oconee County, OJRSA, the City of Seneca, the City of Walhalla, the City of Westminster, and the Town of West Union).

Task 2: Project Revenue Requirements

The first step in the study process will be developing forecasts of revenue requirements. The revenue requirements will include all operating and maintenance (O&M) costs, capital costs (including annual debt service payments and cash-financed capital), and reserve requirements.

Using information and documents provided as part of the 2024 Regional Feasibility Planning Study and information provided in response to the data request, Raftelis will prepare a revenue requirement forecast for OJRSA. The revenue requirements will consider costs for a consolidated system to include OJRSA, Oconee County, City of Seneca, City of Walhalla, City of Westminster, and the Town of West Union.

Raftelis understands that the data provided as part of the 2024 Regional Feasibility Planning Study will be used to determine a projection of operating expenses for a consolidated system and entity. Raftelis will rely on these estimates, as well as those from Ardurra and Bolton & Menk, to establish the combined system operating costs. To the extent necessary, Raftelis will collaborate with the Project Team to ensure that reasonable estimates for additional operating costs and/or cost efficiencies from economies of scale are considered. A forecast of system operating expenses will be prepared that accounts for cost increases driven by system growth and general inflation.

The projection of revenue requirements will reflect the individual system's current and future capital needs, as established in the previous studies. Additionally, it is our understanding that each individual entity/utility has been asked to provide capital plans as a directive of the results of the 2024 Regional Feasibility Planning Study. Capital project costs will be compiled and, with assistance from Ardurra and Bolton & Menk, a five-to-ten-year capital project list will be established. Funding sources for future capital projects will include a combination of rates/cash, grants, and future debt (as discussed further in the following paragraph).

Revenue requirements must consider current and future debt service costs. Payment schedules for existing OJRSA debt will be paired with future debt service cost related to: 1) planned debt-funded capital projects for the combined system and 2) if applicable, the retirement of debt associated with the assets for the local collection systems (Oconee County, the City of Seneca, the City of Walhalla, the City of Westminster, and/or the Town of West Union). Raftelis will rely on First Tryon Advisors to advise on the size, timing, terms, and structure of all future debt issuances.

The forecast of revenue requirements will consider certain financial and debt policies, including debt service coverage and days cash on hand. Policies and metrics will be identified, tracked, and incorporated into the forecast of revenue requirements. Raftelis will meet with OJRSA staff to review all components of the forecast of revenue requirements. We will solicit staff input to ensure the forecast is consistent with the expressed financial objectives.

Task 3: Establish and Forecast Billable Units of Service

Raftelis will examine each entity's billing records to determine customer demand for wastewater service. To do so, Raftelis will use detailed water/sewer usage information from each of the sewer entities. Based on the information obtained, Raftelis will develop a forecast of billable units of service over a five-to-ten-year forecast period using growth assumptions for each entity or utility's service area. We will discuss key assumptions with OJRSA staff and the Project Team to ensure consistency with previous studies and local knowledge.

Task 4: Calculate Rates

The next step in the study process is to calculate retail rates for a combined system using the analyses from Tasks 2 and 3. Rates will be calculated using wastewater cost-of-service concepts for each year in the forecast period and adjusted, where possible, to provide for a smooth forecast of rates. Customer impact analyses will be performed to understand the impact of proposed rate changes to different types of customers from each entity. This will help OJRSA assess the full impacts on customers under individual and consolidated systems.

A combined/consolidated entity will also need to consider other rate/cost mechanisms to reflect the new structure of local sewer service. For example, it may be appropriate to consider a billing charge (cost per-bill charge) that OJRSA is responsible for paying to local water providers for billing on OJRSA's behalf. We will discuss these items with OJRSA and the Project Team at the kickoff meeting to ensure a comprehensive list of rates/charges for evaluation is established. Fee methodologies will be established that are straightforward and consistent with industry standards.

Task 5: Model Development

At the heart of any successful rate study is the model used to develop revenue requirements and perform operational and capital financial planning, review customer information, and calculate rates and revenues. The model incorporates the results of each of the other tasks in the engagement, and is sophisticated enough to perform the complex calculations involved in a comprehensive rate analysis with the ability to analyze various rate scenarios.

The model created for this engagement will be developed using Microsoft Excel and will be based on a model framework that incorporates industry-standard rate-setting methodologies in a user-

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

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friendly manner. The rate model will be built using our innovative modeling approach and will include a customized and interactive dashboard.

Task 6: Recommendations & Presentation

Raftelis will be able to assist OJRSA as necessary in presenting the results of the study and supporting study recommendations. We will work with OJRSA to determine the most appropriate level of stakeholder interaction. For the purpose of this scope of services, we have included three in-person presentations.

Project Fees

We propose to complete the scope of work detailed in this engagement letter for fees and expenses not-to-exceed \$99,605. Estimated fees assume approximately 323 professional hours. Attachment A provides a work plan, detailing our anticipated level of effort. The project fees are based on our standard hourly billing rates for professional and administrative personnel assigned to the project, plus direct expenses. Expenses would relate to travel costs, computers, postage, supplies, etc.

It is our practice to bill monthly for fees and expenses as they are incurred during a project. The attached work plan provides an estimate of the time required to complete each task, and we reserve the right to shift hours among tasks and personnel as circumstances may change during the project. Total fees and expenses will be limited to the not-to-exceed amount unless specific approval for an adjustment in scope is approved by OJRSA. If actual fees incurred are less than the estimated fees in the work plan, then these savings will be retained by OJRSA.

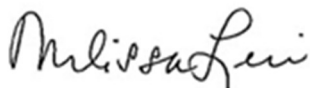
Project Schedule

It is Raftelis' understanding that OJRSA would like to have the combined system rate study completed as soon as possible. Raftelis anticipates that the study can be completed by the end of September 2026, however, much of the analysis is dependent on information to be provided by outside parties. Raftelis will work with OJRSA to try and meet desired timeframe recognizing that there may be issues that arise.

We look forward to working with you and your team at OJRSA. Should you have any questions, please do not hesitate to contact me at (704)373-1199. If the provisions of this engagement letter are acceptable, please sign and return one copy of the letter for our files. We are delighted to have this opportunity to be of continued assistance to OJRSA.

Very truly yours,

RAFTELIS FINANCIAL CONSULTANTS, INC.



Melissa Levin
Executive Vice President

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

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We accept the terms of this engagement letter:

_____	_____
Signature	Name of authorized agent
_____	_____
Date	Title

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

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Attachment – Proposed Workplan

Tasks	Meetings		Hours				Total Fees & Expenses
	Virtual	In Person	Melissa Levin	Will Kerr	Barrett Funderburk	Total Hours	
1. Project Initiation, Management, and Data Collection	0	1	8	12	12	32	\$10,650
2. Project Revenue Requirements	2	0	8	16	40	64	\$18,680
3. Establish and Forecast Billable Units of Service	1	0	4	12	32	48	\$13,620
4. Calculate Rates	1	0	10	20	24	54	\$17,110
5. Model Development	0	0	1	8	24	33	\$8,995
6. Recommendations and Presentations	2	3	24	32	36	92	\$30,550
Total Meetings / Hours	6	4	55	100	168	323	–
Hourly Billing Rates	–	–	\$425	\$340	\$230	–	–
Total Professional Fees	–	–	\$23,375	\$34,000	\$38,640	–	\$96,015
						Total Expenses	\$3,590
						Total Fees & Expenses	\$99,605



6101 Carnegie Boulevard, Suite 210
Charlotte, NC 28209

WORK ORDER NUMBER 2

WORK ORDER to the Agreement dated December 7, 2021, by and between the Oconee Joint Regional Sewer Authority (the “**Client**”) and First Tryon Advisors, LLC (the “**Advisor**”).

SERVICES

The Advisor will provide the following Services under this Work Order:

- Evaluate and provide a detailed analysis of the Client's existing financial condition, credit profile and debt portfolio.
- Build a comprehensive financial planning model (the “Model”) to assist in evaluating and establishing the Client’s debt capacity for various projects, as well as evaluating the potential reconstitution of the Client and consolidation / merger of existing entities under the Client’s management, taking the following variables into consideration:
 - Project Specific Items:
 - Timing and amounts
 - Available revenue sources
 - Available funding structures
 - Financing term
 - Amortization/debt service
 - Prioritization of capital project needs
 - Reconstitution and Consolidation / Merger Specific Items:
 - Timing of proposed consolidation(s) / merger(s)
 - Existing and proposed cash flows of entities coming under the Client's management
 - Financial condition, credit profile and debt portfolio of entities coming under the Client's management
 - Revenue/cost/growth projections
 - Impact on financial ratios, coverages, etc.
- Work hand-in-hand with the Client's staff to refine the Model to help forecast future financial performance based on pro forma projections provided by the Client, evaluate the Client's debt capacity and affordability and assess the sensitivity of the Client's various planning assumptions.
- At the Client's request, participate in Board meetings, workshops and committee meetings to facilitate the development of the Model.

TERM

The Term with respect to the Services to be performed under this Work Order shall end 30 days after the completion of the Services described above, unless terminated earlier in accordance with the Agreement.

COMPENSATION

In establishing fees, the Advisor takes into account multiple factors, including the efficiency with which the work was done, the result achieved, the complexity of the matter and any special experience or expertise applied to it, any extraordinary scheduling or preemptive attention devoted to the project, and the degree of professional responsibility or liability undertaken by the firm.

For the services to be performed in connection with the above-mentioned Scope of Services, the Advisor proposes an hourly rate of \$400/hour with invoices to be processed on a monthly basis. The Advisor will consult with the Client if at any time the Advisor believes that circumstances require an adjustment to its fees. In addition, the

Oconee Joint Regional Sewer Authority
Work Order Number 2
January 5, 2026
Page 2 of 2

Advisor will alert the Client when its cumulative fees reach \$25,000 at which point the Client can consent to additional work under this Work Order up to an additional \$25,000 or such other mutually agreeable amount.

In addition to the compensation outlined above, the Client will reimburse the Advisor for out-of-pocket expenses incurred in connection with the Services. Customary out-of-pocket expenses include, without limitation, costs of travel, meals, lodging, printing/copying, etc. The Advisor will bill the Client for such expenses at cost, with no mark-up. The Advisor will not bill the Client for indirect costs such as telephone, fax, and conference call services; instead, the Client will pay the Advisor an administrative expense fee equal to 4% of any invoiced fee for Services as reimbursement for costs not reasonably allocable on a client-by-client basis.

The Advisor is firmly committed to demonstrating value to the Client throughout the financing process. If at any time the Client believes that the Services provided are not consistent with the fees charged by the Advisor, the Client may adjust the fee for such Services to any amount the Client deems appropriate.

AGREED AND ACCEPTED this _____ day of _____, 2026:

OCONEE JOINT REGIONAL SEWER AUTHORITY

By: _____
Name:
Title:

FIRST TRYON ADVISORS, LLC

By: David Cheatwood
Name: David Cheatwood
Title: Managing Director

By: J. Walter Goldsmith
Name: J. Walter Goldsmith
Title: CEO

**010 OJRSA FUND
004 REVENUE
00401 REVENUE**

Revenue Report

Oconee Joint Rsa
Page 1 of 1

Level 4 Summary for January 2026

Accounts	Budget Appropriation	Supplemental Appropriation	Adjusted Budget	Current Pd Revenue	Curr Pct	Year To Date Revenue	YTD Pct	Budget Balance
010 OJRSA FUND								
004 REVENUE								
00401 REVENUE								
01790 UNRESTRICTED INTEREST	\$25,000.00	\$0.00	\$25,000.00	\$9,225.22	37	\$72,405.16	290	(\$47,405.16)
01830 HAULED WASTE SVCES	\$213,502.00	\$0.00	\$213,502.00	\$21,045.00	10	\$137,697.50	64	\$75,804.50
01840 OTHER REVENUE	\$41,269.00	\$0.00	\$41,269.00	\$32,678.00	79	\$279,789.31	678	(\$238,520.31)
01880 CAPACITY FEES	\$0.00	\$0.00	\$0.00	\$0.00	0	\$0.00	0	\$0.00
01910 USER FEES	\$6,128,172.00	\$0.00	\$6,128,172.00	\$499,706.52	8	\$3,476,664.04	57	\$2,651,507.96
Total Revenue	\$6,407,943.00	\$0.00	\$6,407,943.00	\$562,654.74	9	\$3,966,556.01	62	\$2,441,386.99
00801 PRETREATMENT								
01850 INDUSTRIES	\$190,278.00	\$0.00	\$190,278.00	\$0.00	0	\$108,046.30	57	\$82,231.70
Total Pretreatment	\$190,278.00	\$0.00	\$190,278.00	\$0.00	0	\$108,046.30	57	\$82,231.70
01001 RETAIL IMPACT FEE FUND								
01880 CAPACITY FEES	\$5,000.00	\$0.00	\$5,000.00	\$0.00	0	\$0.00	0	\$5,000.00
Total Retail Impact Fee Fund	\$5,000.00	\$0.00	\$5,000.00	\$0.00	0	\$0.00	0	\$5,000.00
01101 WHOLESALE IMPACT FEE FUND								
01780 RESTRICTED INTEREST	\$100,000.00	\$0.00	\$100,000.00	\$14,911.76	15	\$125,024.82	125	(\$25,024.82)
01880 CAPACITY FEES	\$800,000.00	\$0.00	\$800,000.00	\$991,756.80	124	\$1,184,986.32	148	(\$384,986.32)
01930 UNUSED CAPACITY FEES	\$76,000.00	\$0.00	\$76,000.00	\$0.00	0	\$56,385.63	74	\$19,614.37
Total Wholesale Impact Fee Fund	\$976,000.00	\$0.00	\$976,000.00	\$1,006,668.56	103	\$1,366,396.77	140	(\$390,396.77)
01201 CONTRACT OPERATIONS								
01900 INTERGOV. REIMBURSEMENT	\$50,491.00	\$0.00	\$50,491.00	\$4,593.00	9	\$68,484.85	136	(\$17,993.85)
Total Contract Operations	\$50,491.00	\$0.00	\$50,491.00	\$4,593.00	9	\$68,484.85	136	(\$17,993.85)
01301 RETAIL SERVICES								
01780 RESTRICTED INTEREST	\$0.00	\$0.00	\$0.00	\$0.00	0	\$5,892.42	0	(\$5,892.42)
01900 INTERGOV. REIMBURSEMENT	\$105,534.00	\$0.00	\$105,534.00	\$0.00	0	\$11,601.58	11	\$93,932.42
01910 USER FEES	\$269.00	\$0.00	\$269.00	\$4,620.42	1718	\$15,190.82	5647	(\$14,921.82)
Total Retail Services	\$105,803.00	\$0.00	\$105,803.00	\$4,620.42	4	\$32,684.82	31	\$73,118.18
01501 CONTINGENCY FUND								
01840 OTHER REVENUE	\$7,773,098.00	\$0.00	\$7,773,098.00	\$0.00	0	\$121,316.67	2	\$7,651,781.33
Total Contingency Fund	\$7,773,098.00	\$0.00	\$7,773,098.00	\$0.00	0	\$121,316.67	2	\$7,651,781.33
Total REVENUE	\$15,508,613.00	\$0.00	\$15,508,613.00	\$1,578,536.72	10	\$5,663,485.42	37	\$9,845,127.58
Total OJRSA FUND	\$15,508,613.00	\$0.00	\$15,508,613.00	\$1,578,536.72	10	\$5,663,485.42	37	\$9,845,127.58
TOTAL ALL FUNDS	\$15,508,613.00	\$0.00	\$15,508,613.00	\$1,578,536.72	10	\$5,663,485.42	37	\$9,845,127.58

010 OJRSA FUND
 005 EXPENSES
 00501 ADMINISTRATION

Expenditure Report

Oconee Joint Rsa
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Level 4 Summary for January 2026

Accounts	Budget Appropriation	Supplemental Appropriation	Adjusted Budget	Curr Pct	Year To Date Expenditures	YTD Pct	Encumbered Balance	Unencumbered Balance	Une Pct
010 OJRSA FUND									
005 EXPENSES									
00501 ADMINISTRATION									
01140 100% DEPRECIATION EXPENSE	\$1,238,863.00	\$0.00	\$1,238,863.00	8	\$722,670.06	58	\$0.00	\$516,192.94	42
01300 PAYROLL: SALARIES	\$1,331,852.00	\$0.00	\$1,331,852.00	8	\$748,557.00	56	\$0.00	\$583,295.00	44
01310 OVERTIME	\$35,892.00	\$0.00	\$35,892.00	6	\$20,787.53	58	\$0.00	\$15,104.47	42
01350 PAYROLL: FICA/MEDICARE WH	\$110,941.00	\$0.00	\$110,941.00	7	\$59,263.40	53	\$0.00	\$51,677.60	47
01380 PAYROLL: RETIREMENT	\$253,853.00	\$0.00	\$253,853.00	7	\$123,809.89	49	\$0.00	\$130,043.11	51
02200 COMMISSIONER EXPENSES	\$13,140.00	\$0.00	\$13,140.00	11	\$7,980.00	61	\$0.00	\$5,160.00	39
02220 GROUP INSURANCE	\$264,245.00	\$0.00	\$264,245.00	9	\$151,237.62	57	\$0.00	\$113,007.38	43
02250 INSURANCE-PROPERTY/GENERAL	\$109,186.00	\$0.00	\$109,186.00	93	\$121,282.21	111	\$0.00	(\$12,096.21)	(11)
02260 EMPLOYEE WELLNESS	\$34,987.00	\$0.00	\$34,987.00	4	\$13,848.34	40	\$0.00	\$21,138.66	60
02300 LICENSES/CERTIFS/MEMBERSHIPS	\$47,668.00	\$0.00	\$47,668.00	6	\$23,871.36	50	\$0.00	\$23,796.64	50
02320 EVENTS & MEETING EXPENSES	\$4,400.00	\$0.00	\$4,400.00	8	\$2,733.84	62	\$0.00	\$1,666.16	38
02370 SAFETY	\$50,355.00	\$0.00	\$50,355.00	10	\$36,663.75	73	\$0.00	\$13,691.25	27
02380 OFFICE SUPPLIES	\$298,788.00	\$0.00	\$298,788.00	5	\$106,861.45	36	\$0.00	\$191,926.55	64
02410 TECHNOLOGY: PHONES/INTERNET/TV	\$16,500.00	\$0.00	\$16,500.00	11	\$8,199.45	50	\$0.00	\$8,300.55	50
02420 ADMINISTRATION SERVICES	\$280,413.00	\$0.00	\$280,413.00	9	\$262,258.24	94	\$0.00	\$18,154.76	6
02440 O&M CONTINGENCY	\$250,000.00	\$0.00	\$250,000.00	0	\$0.00	0	\$0.00	\$250,000.00	100
02530 R&M: VEHICLES/TRAILERS/EQUIP	\$116,000.00	\$0.00	\$116,000.00	5	\$41,720.34	36	\$170.84	\$74,108.82	64
02560 FEES & PENALTIES	\$4,339.00	\$0.00	\$4,339.00	2	\$3,789.26	87	\$0.00	\$549.74	13
02590 ROLLING STOCK & EQUIPMENT	\$84,000.00	\$0.00	\$84,000.00	0	\$80,607.00	96	\$0.00	\$3,393.00	4
Total Administration	\$4,545,422.00	\$0.00	\$4,545,422.00	9	\$2,536,140.74	56	\$170.84	\$2,009,110.42	44
00601 CONVEYANCE SYSTEM									
02400 SUPPLIES/TOOLS	\$57,342.00	\$0.00	\$57,342.00	2	\$50,637.40	88	\$252.73	\$6,451.87	11
02411 TECHNOLOGY: SCADA	\$22,043.00	\$0.00	\$22,043.00	0	\$16,088.40	73	\$0.00	\$5,954.60	27
02430 SERVICES: PROFESSIONAL/CONSULT	\$142,556.00	\$0.00	\$142,556.00	21	\$110,962.67	78	\$0.00	\$31,593.33	22
02450 CHEMICALS: SODIUM HYPOCHLORITE	\$26,061.00	\$0.00	\$26,061.00	13	\$19,891.96	76	\$0.00	\$6,169.04	24
02455 CHEMICALS: HERBICIDE/PESTICIDE	\$2,000.00	\$0.00	\$2,000.00	0	\$781.62	39	\$0.00	\$1,218.38	61
02490 ELECTRICITY	\$279,840.00	\$0.00	\$279,840.00	8	\$152,037.31	54	\$0.00	\$127,802.69	46
02500 WATER	\$11,130.00	\$0.00	\$11,130.00	10	\$7,031.04	63	\$0.00	\$4,098.96	37
02540 EQUIPMENT RENTALS	\$15,000.00	\$0.00	\$15,000.00	4	\$6,853.72	46	\$0.00	\$8,146.28	54
02550 BUILDINGS & GROUNDS	\$6,000.00	\$0.00	\$6,000.00	95	\$5,801.44	97	\$0.00	\$198.56	3
02590 ROLLING STOCK & EQUIPMENT	\$32,025.00	\$0.00	\$32,025.00	0	\$31,621.09	99	\$0.00	\$403.91	1
04030 FLOW MONITOR STAS: RICHLAND	\$0.00	\$0.00	\$0.00	0	\$10,645.14	0	\$0.00	(\$10,645.14)	0
05000 PUMP STATIONS	\$225,410.00	\$0.00	\$225,410.00	2	\$50,714.29	22	\$2,283.03	\$172,412.68	76
05010 PUMP STATIONS: CANE PS	\$0.00	\$0.00	\$0.00	0	\$9,942.66	0	\$0.00	(\$9,942.66)	0
05020 PUMP STATIONS: CHOESTOEA PS	\$0.00	\$0.00	\$0.00	0	\$510.78	0	\$0.00	(\$510.78)	0
05030 PUMP STATIONS: CONEROSS PS	\$0.00	\$0.00	\$0.00	0	\$0.00	0	\$0.00	\$0.00	0
05040 PUMP STATIONS: CRYOVAC PS	\$0.00	\$0.00	\$0.00	0	\$231.04	0	\$0.00	(\$231.04)	0
05080 PUMP STATIONS: HALFWAY BR PS	\$0.00	\$0.00	\$0.00	0	\$1,025.00	0	\$0.00	(\$1,025.00)	0

010 OJRSA FUND
005 EXPENSES
00601 CONVEYANCE SYSTEM

Oconee Joint Rsa
Expenditure Report
Level 4 Summary for January 2026

Accounts	Budget Appropriation	Supplemental Appropriation	Adjusted Budget	Curr Pct	Year To Date Expenditures	YTD Pct	Encumbered Balance	Unencumbered Balance	Une Pct
05090 PUMP STATIONS: ISS PS	\$0.00	\$0.00	\$0.00	0	\$4,791.34	0	\$0.00	(\$4,791.34)	0
05100 PUMP STATIONS: MARTIN CREEK PS	\$0.00	\$0.00	\$0.00	0	\$5,926.81	0	\$0.00	(\$5,926.81)	0
05110 PUMP STATIONS: MILLBROOK PS	\$0.00	\$0.00	\$0.00	0	\$152.54	0	\$0.00	(\$152.54)	0
05130 PUMP STATIONS: PERKINS PS	\$0.00	\$0.00	\$0.00	0	\$57.18	0	\$94.95	(\$152.13)	0
05140 PUMP STATIONS: SENECA PS	\$0.00	\$0.00	\$0.00	0	\$131.35	0	\$0.00	(\$131.35)	0
05150 PUMP STATIONS: SPEEDS PS	\$0.00	\$0.00	\$0.00	0	\$434.59	0	\$0.00	(\$434.59)	0
05160 PUMP STATIONS: WEXFORD PS	\$0.00	\$0.00	\$0.00	0	\$302.69	0	\$0.00	(\$302.69)	0
05210 DUCK POND ROAD PS	\$0.00	\$0.00	\$0.00	0	\$0.00	0	\$0.00	\$0.00	0
05230 GRAVITY SEWER & FORCE MAINS	\$145,000.00	\$0.00	\$145,000.00	20	\$86,576.34	60	\$0.00	\$58,423.66	40
Total Conveyance System	\$964,407.00	\$0.00	\$964,407.00	11	\$573,148.40	59	\$2,630.71	\$388,627.89	40
00701 WRF OPERATIONS									
02400 SUPPLIES/TOOLS	\$6,500.00	\$0.00	\$6,500.00	1	\$3,843.50	59	\$62.62	\$2,593.88	40
02411 TECHNOLOGY: SCADA	\$6,511.00	\$0.00	\$6,511.00	0	\$2,757.60	42	\$0.00	\$3,753.40	58
02430 SERVICES: PROFESSIONAL/CONSULT	\$15,750.00	\$0.00	\$15,750.00	59	\$13,305.69	84	\$0.00	\$2,444.31	16
02451 CHEMICALS: CHLORINE	\$74,160.00	\$0.00	\$74,160.00	15	\$46,384.55	63	\$0.00	\$27,775.45	37
02452 CHEMICALS: POLYMER	\$66,000.00	\$0.00	\$66,000.00	3	\$24,485.56	37	\$0.00	\$41,514.44	63
02454 CHEMICALS: SODIUM BISULFITE	\$25,000.00	\$0.00	\$25,000.00	29	\$14,670.19	59	\$0.00	\$10,329.81	41
02457 CHEMICALS: OTHER	\$6,800.00	\$0.00	\$6,800.00	0	\$1,591.62	23	\$0.00	\$5,208.38	77
02470 GARBAGE	\$396.00	\$0.00	\$396.00	7	\$194.25	49	\$0.00	\$201.75	51
02480 NATURAL GAS	\$1,590.00	\$0.00	\$1,590.00	18	\$701.95	44	\$0.00	\$888.05	56
02490 ELECTRICITY	\$337,080.00	\$0.00	\$337,080.00	9	\$203,460.15	60	\$0.00	\$133,619.85	40
02500 WATER	\$5,300.00	\$0.00	\$5,300.00	32	\$9,469.69	179	\$0.00	(\$4,169.69)	(79)
02510 SLUDGE DISPOSAL	\$185,389.00	\$0.00	\$185,389.00	24	\$121,894.25	66	\$0.00	\$63,494.75	34
02540 EQUIPMENT RENTALS	\$5,000.00	\$0.00	\$5,000.00	12	\$962.48	19	\$0.00	\$4,037.52	81
02550 BUILDINGS & GROUNDS	\$17,900.00	\$0.00	\$17,900.00	0	\$2,961.35	17	\$2,530.00	\$12,408.65	69
02590 ROLLING STOCK & EQUIPMENT	\$29,000.00	\$0.00	\$29,000.00	0	\$18,810.42	65	\$0.00	\$10,189.58	35
03000 WATER RECLAMATION FACILITY	\$919,919.00	\$0.00	\$919,919.00	15	\$189,885.37	21	\$1,249.21	\$728,784.42	79
Total Wrf Operations	\$1,702,295.00	\$0.00	\$1,702,295.00	14	\$655,378.62	38	\$3,841.83	\$1,043,074.55	61
00801 PRETREATMENT									
01300 PAYROLL: SALARIES	\$82,469.00	\$0.00	\$82,469.00	8	\$50,849.73	62	\$0.00	\$31,619.27	38
01380 PAYROLL: RETIREMENT	\$15,306.00	\$0.00	\$15,306.00	8	\$8,765.67	57	\$0.00	\$6,540.33	43
02220 GROUP INSURANCE	\$8,347.00	\$0.00	\$8,347.00	8	\$4,763.15	57	\$0.00	\$3,583.85	43
02300 LICENSES/CERTIFS/MEMBERSHIPS	\$4,110.00	\$0.00	\$4,110.00	0	\$1,450.99	35	\$0.00	\$2,659.01	65
02380 OFFICE SUPPLIES	\$4,500.00	\$0.00	\$4,500.00	0	\$6,647.76	148	\$0.00	(\$2,147.76)	(48)
02410 TECHNOLOGY: PHONES/INTERNET/TV	\$1,335.00	\$0.00	\$1,335.00	3	\$332.67	25	\$0.00	\$1,002.33	75
02430 SERVICES: PROFESSIONAL/CONSULT	\$42,498.00	\$0.00	\$42,498.00	0	\$28,463.00	67	\$0.00	\$14,035.00	33
Total Pretreatment	\$158,565.00	\$0.00	\$158,565.00	5	\$101,272.97	64	\$0.00	\$57,292.03	36
00901 LABORATORY									
02400 SUPPLIES/TOOLS	\$6,200.00	\$0.00	\$6,200.00	118	\$11,038.08	178	\$0.00	(\$4,838.08)	(78)
02430 SERVICES: PROFESSIONAL/CONSULT	\$47,230.00	\$0.00	\$47,230.00	5	\$23,270.99	49	\$0.00	\$23,959.01	51

**010 OJRSA FUND
005 EXPENSES
00901 LABORATORY**

**Oconee Joint Rsa
Expenditure Report
Level 4 Summary for January 2026**

Accounts	Budget Appropriation	Supplemental Appropriation	Adjusted Budget	Curr Pct	Year To Date Expenditures	YTD Pct	Encumbered Balance	Unencumbered Balance	Une Pct
02456 CHEMICALS: LABORATORY	\$5,400.00	\$0.00	\$5,400.00	10	\$5,167.75	96	\$0.00	\$232.25	4
Total Laboratory	\$58,830.00	\$0.00	\$58,830.00	17	\$39,476.82	67	\$0.00	\$19,353.18	33
01201 CONTRACT OPERATIONS									
02411 TECHNOLOGY: SCADA	\$2,202.00	\$0.00	\$2,202.00	0	\$707.40	32	\$0.00	\$1,494.60	68
02430 SERVICES: PROFESSIONAL/CONSULT	\$5,100.00	\$0.00	\$5,100.00	0	\$100.00	2	\$0.00	\$5,000.00	98
02490 ELECTRICITY	\$0.00	\$0.00	\$0.00	0	\$0.00	0	\$0.00	\$0.00	0
02500 WATER	\$630.00	\$0.00	\$630.00	6	\$273.00	43	\$0.00	\$357.00	57
02521 FUEL: GENERATORS	\$500.00	\$0.00	\$500.00	0	\$0.00	0	\$0.00	\$500.00	100
02550 BUILDINGS & GROUNDS	\$500.00	\$0.00	\$500.00	0	\$0.00	0	\$0.00	\$500.00	100
05170 PUMP STATIONS: GCCP-PS	\$10,500.00	\$0.00	\$10,500.00	0	\$107.14	1	\$0.00	\$10,392.86	99
Total Contract Operations	\$19,432.00	\$0.00	\$19,432.00	0	\$1,187.54	6	\$0.00	\$18,244.46	94
01301 RETAIL SERVICES									
02400 SUPPLIES/TOOLS	\$500.00	\$0.00	\$500.00	0	\$0.00	0	\$0.00	\$500.00	100
02411 TECHNOLOGY: SCADA	\$1,370.00	\$0.00	\$1,370.00	0	\$0.00	0	\$0.00	\$1,370.00	100
02430 SERVICES: PROFESSIONAL/CONSULT	\$93,337.00	\$0.00	\$93,337.00	10	\$29,271.67	31	\$0.00	\$64,065.33	69
02490 ELECTRICITY	\$8,820.00	\$0.00	\$8,820.00	18	\$5,309.46	60	\$0.00	\$3,510.54	40
02500 WATER	\$1,050.00	\$0.00	\$1,050.00	0	\$0.00	0	\$0.00	\$1,050.00	100
05000 PUMP STATIONS	\$725.00	\$0.00	\$725.00	0	\$0.00	0	\$0.00	\$725.00	100
05180 PUMP STATIONS: WELCOME CTR	\$0.00	\$0.00	\$0.00	0	\$185.08	0	\$0.00	(\$185.08)	0
Total Retail Services	\$105,802.00	\$0.00	\$105,802.00	10	\$34,766.21	33	\$0.00	\$71,035.79	67
01401 CAPITAL PROJECTS									
06050 SEWER SOUTH PHASE II	\$0.00	(\$1,982,040.00)	(\$1,982,040.00)	0	\$1,976,561.95	(100)	\$0.00	(\$3,958,601.95)	200
06071 SENECA PS & FM UPGRADE/SPEEDS	\$80,000.00	\$0.00	\$80,000.00	0	\$110,000.00	138	\$0.00	(\$30,000.00)	(38)
Total Capital Projects	\$80,000.00	(\$1,982,040.00)	(\$1,902,040.00)	0	\$2,086,561.95	0	\$0.00	(\$3,988,601.95)	0
01501 CONTINGENCY FUND									
00002 CONTINGENCY EXPENSES	\$8,556,158.00	\$0.00	\$8,556,158.00	0	\$0.00	0	\$0.00	\$8,556,158.00	100
09009 COLLECTION SYSTEM REHAB	\$0.00	(\$159,000.00)	(\$159,000.00)	(7)	\$248,235.98	(156)	\$0.00	(\$407,235.98)	256
09011 DEWATERING EQUIP REPLACEMENT	\$0.00	\$0.00	\$0.00	0	\$369,041.55	0	\$0.00	(\$369,041.55)	0
09014 MH1A-MH29 GRAVITY SEWER REHAB	\$0.00	\$0.00	\$0.00	0	\$31,500.00	0	\$0.00	(\$31,500.00)	0
Total Contingency Fund	\$8,556,158.00	(\$159,000.00)	\$8,397,158.00	0	\$648,777.53	8	\$0.00	\$7,748,380.47	92
Total EXPENSES	\$16,190,911.00	(\$2,141,040.00)	\$14,049,871.00	6	\$6,676,710.78	48	\$6,643.38	\$7,366,516.84	52
Total OJRSA FUND	\$16,190,911.00	(\$2,141,040.00)	\$14,049,871.00	6	\$6,676,710.78	48	\$6,643.38	\$7,366,516.84	52
TOTAL ALL FUNDS	\$16,190,911.00	(\$2,141,040.00)	\$14,049,871.00	6	\$6,676,710.78	48	\$6,643.38	\$7,366,516.84	52



Board of Commissioners Meeting
OJRSA Operations & Administration Building
Lamar Bailes Board Room
March 2, 2026 at 4:00 PM

OJRSA commission and committee meetings may be attended in person at the address listed above. The OJRSA will also broadcast meetings live on its YouTube channel at www.youtube.com/@OconeeJRSA (if there is a technical issue preventing the livestreaming of the meeting, then a recording will be published on the channel as soon as possible). For those not able to attend in person, then the OJRSA Board or Committee Chair will accept public comments by mail (623 Return Church Rd, Seneca, SC 29678) or at info@ojrsa.org. Comments must comply with the public session instructions as stated on the meeting agenda and will be received up until one hour prior to the scheduled meeting. If there is not a public session scheduled for a meeting, then comments shall not be accepted.

Agenda

- A. Call to Order** – Kevin Bronson, Board Chair
- B. Invocation and Pledge of Allegiance** – Led by Commissioner David Dial
- C. Proclamation and Recognition of OJRSA Staff**
The South Carolina General Assembly designated the first Monday in March each year as **Water Professionals Day** to annually recognize the essential role of water industry experts and support staff across the state. This observance honors the dedication and service of the professionals who safeguard South Carolina’s wastewater, drinking water, and stormwater systems, and who work tirelessly to protect public health and support our communities. (125th Session, 2023-2024 Bill 3799: Water Professionals Day)
- D. Public Session** – Receive comments relating to topics that may or may not be on this agenda. Session is limited to a maximum of 30 minutes with no more than 5 minutes per speaker.
- E. Approval of Minutes**
- Board of Commissioners Meeting of February 2, 2026
- F. Committee and Other Meeting Reports**
- Reconstitution Committee and Executive Committee Meeting of December 11, 2025 as approved by committee on February 12, 2026 – Kevin Bronson, Committee Chair *Acceptance of the February 12, 2026 meeting minutes to be considered at the board meeting following committee approval*
 - Operations & Planning Committee Meeting of February 19, 2026 *Canceled due to lack of agenda items*
 - Finance & Administration Committee Meeting of February 24, 2026 – Scott Parris, Committee Meeting Leader
- G. Secretary/Treasurer’s Report** (Exhibit A) – Lynn Stephens, Secretary/Treasurer
- H. Presentation and Discussion Items** [May include vote and/or action on matters brought up for discussion]
- None
- I. Action Items**
1. Approve for Executive Director to execute agreements with Raftelis Financial Consultants, Inc. and First Tryon Advisors, LLC to perform system valuation and financial evaluation services regarding the reconstitution process with the Member Cities, Oconee County, and Town of West Union (Exhibit B) – Chris Eleazer, Director and Kevin Bronson, Board Chair and Ad Hoc/Executive Committee Chair
 2. Consider cost-sharing funding for Raftelis Financial Consultants, Inc. and First Tryon Advisors, LLC services – Kevin Bronson, Board Chair and Ad Hoc/Executive Committee Chair and Chris Eleazer, Director
- J. Executive Director’s Discussion and Compliance Matters** – Chris Eleazer, Director
1. Environmental and regulatory compliance matters
 2. Peracetic acid disinfection system update
 3. Miscellaneous (if any)
- K. Commissioners’ Discussion** – Led by Kevin Bronson, Board Chair
Discussion can be related to matters addressed in this meeting or for future consideration by the Board or Committee. Voting is not permitted during this session.

L. Adjourn

Upcoming Meetings

All meetings to be held in the Lamar Bailes Board Room unless noted otherwise.

- Reconstitution Committee and Executive Committee – March 12, 2026 at 9:00 AM
- Operations & Planning Committee – March 19, 2026 at 8:30 AM
- Finance & Administration Committee – March 24, 2026 at 9:00 AM
- Board of Commissioners – April 6, 2026 at 4:00 PM



Secretary/Treasurer's Report for Board of Commissioners

Prepared for the March 2, 2026 OJRSA Board of Commissioners Meeting

Cash and investment information stated herein come from bank and other financial records as of: February 27, 2026

UNRESTRICTED FUNDS CASH AND INVESTMENTS SUMMARY

Account/Fund Name	Cash (\$)	Investments (\$)	Total (\$)
Wholesale Operations & Maintenance (O&M)	296,788	3,185,000	3,481,788
Retail Operations & Maintenance (RO&M)	94,674	0	94,674
TOTAL UNRESTRICTED FUNDS	391,462	3,185,000	3,576,462

RESTRICTED FUNDS CASH AND INVESTMENTS SUMMARY

Account/Fund Name	Cash (\$)	Investments (\$)	Total (\$)
Projects and Contingency (PCF)	877,999	980,000	1,857,999
Wholesale Impact Fund (WIF)	280,579	7,105,000	7,385,579
Retail Impact Fund (RIF)	3,400	0	3,400
TOTAL RESTRICTED FUNDS	1,161,978	8,085,000	9,246,978

Combined Total for All Funds

Cash 1,553,440 Investments 11,270,000 Combined 12,823,440

Account Notes:

DAYS CASH ON HAND

Financial & Accounting Policy Section 2.10(H) states the minimum balances established for OJRSA Wholesale O&M and Retail O&M funds are 120 Days Operating Cash on Hand.

$$\text{Formula for Cash on Hand} = \frac{\text{Cash} + \text{Cash Equivalents}}{(\text{Annual Operating Expense} - \text{Depreciation}) \div 365 \text{ Days}}$$

	Cash on Hand (Days)	Annual Operating Expense minus Depreciation (\$)	Budget Amended During Fiscal Year?	
O&M Fund	188.0	6,759,426	X	NO YES
RO&M Fund	326.6	105,802	NO	X YES

INDEPENDENT RECONCILIATION OF ACCOUNTS

All transactions for all funds have been satisfactorily reconciled by an independent accounting firm for the month of January 2026 (mark with an "X" on appropriate line): X YES NO See attached document(s) from accountant.

Reconciliation Notes:

Reconciliations now being performed by new CPA firm: GreeneFinneyCauley, LLP.

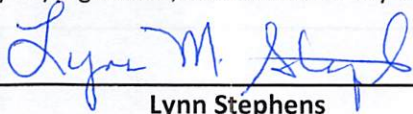
See next page for more information

INVESTMENTS UPDATE

Maturing Investment	%age Rate	Fund Code	Maturity Date	Amount (\$)	To Be Reinvested?	
Wells Fargo	4.25	WIF	3/5/2026	245,000.00	X	YES NO
Morgan Stanley	4.25	WIF	3/5/2026	245,000.00	X	YES NO
Parkway Bank & Trust	4.3	O&M	3/12/2026	245,000.00	X	YES NO
B1 Bank	3.75	O&M	3/30/2026	245,000.00	X	YES NO
Goldman Sachs	4	WIF	4/1/2026	245,000.00	X	YES NO
First Trust Savings	4	WIF	4/2/2026	245,000.00	X	YES NO
Axos Bank	3.8	WIF	4/2/2026	245,000.00	X	YES NO
						YES NO
						YES NO
						YES NO
						YES NO
						YES NO
						YES NO

Investment Notes:

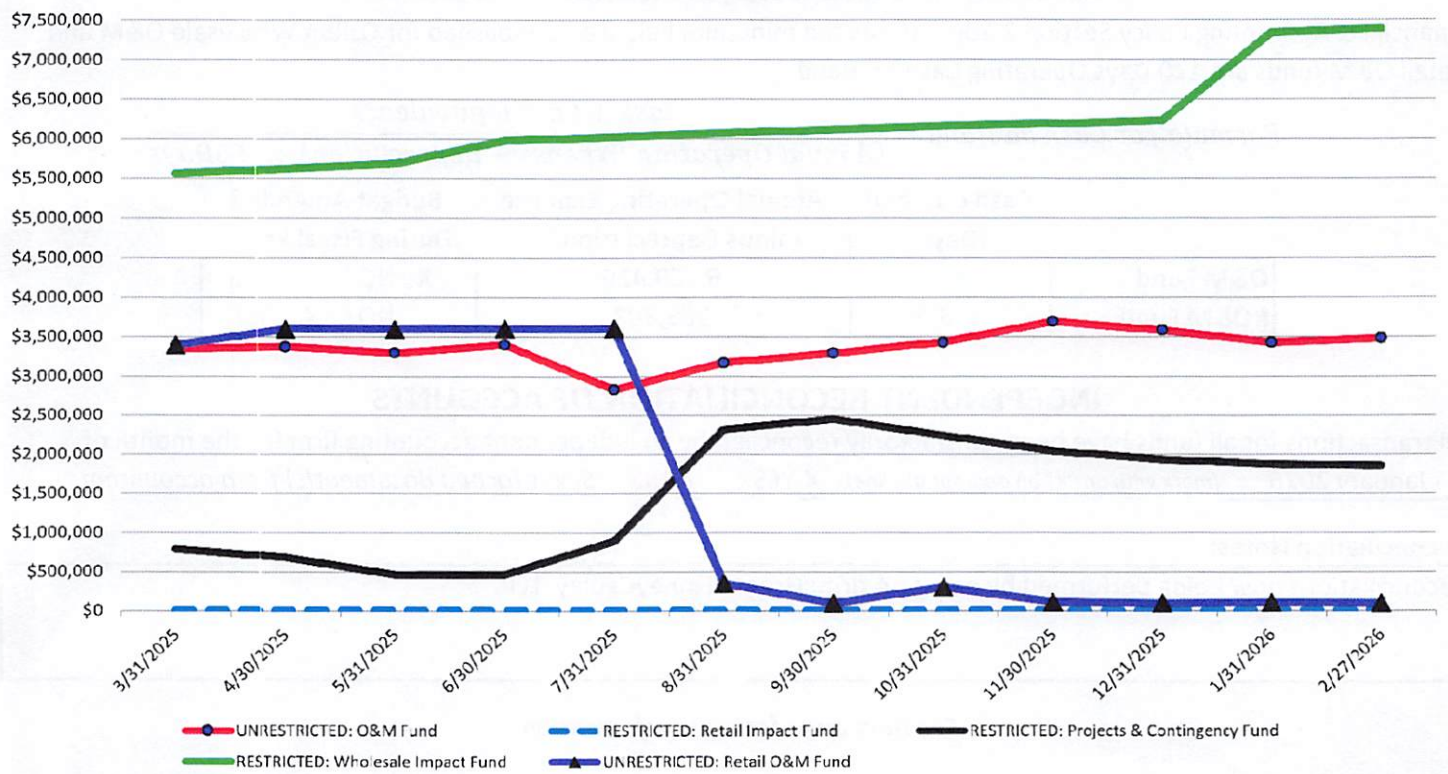
By my signature, to the best of my knowledge, I certify this report is accurate.



Lynn Stephens

OJRSA Secretary/Treasurer

Combined Cash & Investments Over Last 12 Months





February 2, 2026

Mr. Chris Eleazar
Executive Director
Oconee Joint Regional Sewer Authority
623 Return Church Road
Seneca, SC 29678

Subject: Proposal for Oconee Joint Regional Sewer Authority Rate Study

Dear Mr. Eleazar:

Raftelis Financial Consultants, Inc. (Raftelis) is pleased to submit this proposal to provide financial consulting services to the Oconee Joint Regional Sewer Authority (OJRSA). We appreciate the opportunity to submit this proposal, which details our understanding and approach to meeting OJRSA's objectives.

Project Understanding

OJRSA was established through a series of legal acts, resolutions and agreements that began with the creation of the Oconee County Sewer Commission in 1971. Since that time, several agreements have been made to clarify roles and responsibilities with regard to the provisions of sewer in Oconee County, ultimately ending with the creation of OJRSA in 2007. Entities involved in OJRSA include Oconee County, OJRSA, the City of Seneca, the City of Walhalla, the City of Westminster, and the Town of West Union.

In 2024, OJRSA secured funding from the South Carolina Rural Infrastructure Authority to fund a regional sewer feasibility study for Oconee County, SC. The goal of the study was to provide insight into key issues facing sewer service in the County and to outline recommendations to ensure that sewer operations in Oconee County remain viable for the future. The Study, which was performed by Ardurra (formerly W.K. Dickson & Co, Inc), Bolton & Menk, Inc. and Willdan Financial Services, was completed in August 2024 (2024 Regional Feasibility Planning Study) and provided several recommendations and next steps, which include the completion of a detailed financial and cost-of-service study that considers the 20-year capital improvement needs .

OJRSA has requested that Raftelis, in collaboration with Ardurra, Bolton & Menk, Pope Flynn, LLC (legal counsel), and First Tryon Advisors (financial advisor), together the "Project Team", prepare a scope of services to perform the detailed financial and cost-of-service analysis as identified in the 2024 Regional Feasibility Planning Study. The following project approach details the tasks that we believe are necessary to complete the study for OJRSA.

Scope of Services

We have developed the following Scope of Services based on our understanding of OJRSA's needs. The scope of services can be adjusted, as needed, to better suit the needs of OJRSA or address other rate and finance-related issues if they arise. Our proposed scope of services includes the items listed below.

Task 1: Project Initiation, Management, and Data Collection

The project management task begins with the submittal of this engagement letter and continues throughout the duration of the Study. It is designed to ensure the Study progresses in an efficient and deliberate manner. This task will include administrative components related to project management and quality assurance and control processes.

As part of this task and since Raftelis will be a new addition to the team that performed the 2024 Regional Feasibility Planning Study, a kick-off meeting will be held to ensure we have a thorough understanding of all available information for this study and the relationships among stakeholders.

Raftelis will prepare and submit to OJRSA and member entities a detailed data request list so readily available data can be forwarded to Raftelis. The data required will include, but not be limited to, operating and capital budgets, customer billing information, financial reports, population or growth forecasts, ordinances, and contractual agreements. Note that this information will be needed from each entity (Oconee County, OJRSA, the City of Seneca, the City of Walhalla, the City of Westminster, and the Town of West Union).

Task 2: Project Revenue Requirements

The first step in the study process will be developing forecasts of revenue requirements. The revenue requirements will include all operating and maintenance (O&M) costs, capital costs (including annual debt service payments and cash-financed capital), and reserve requirements.

Using information and documents provided as part of the 2024 Regional Feasibility Planning Study and information provided in response to the data request, Raftelis will prepare a revenue requirement forecast for OJRSA. The revenue requirements will consider costs for a consolidated system to include OJRSA, Oconee County, City of Seneca, City of Walhalla, City of Westminster, and the Town of West Union.

Raftelis understands that the data provided as part of the 2024 Regional Feasibility Planning Study will be used to determine a projection of operating expenses for a consolidated system and entity. Raftelis will rely on these estimates, as well as those from Ardurra and Bolton & Menk, to establish the combined system operating costs. To the extent necessary, Raftelis will collaborate with the Project Team to ensure that reasonable estimates for additional operating costs and/or cost efficiencies from economies of scale are considered. A forecast of system operating expenses will be prepared that accounts for cost increases driven by system growth and general inflation.

The projection of revenue requirements will reflect the individual system's current and future capital needs, as established in the previous studies. Additionally, it is our understanding that each individual entity/utility has been asked to provide capital plans as a directive of the results of the 2024 Regional Feasibility Planning Study. Capital project costs will be compiled and, with assistance from Ardurra and Bolton & Menk, a five-to-ten-year capital project list will be established. Funding sources for future capital projects will include a combination of rates/cash, grants, and future debt (as discussed further in the following paragraph).

Revenue requirements must consider current and future debt service costs. Payment schedules for existing OJRSA debt will be paired with future debt service cost related to: 1) planned debt-funded capital projects for the combined system and 2) if applicable, the retirement of debt associated with the assets for the local collection systems (Oconee County, the City of Seneca, the City of Walhalla, the City of Westminster, and/or the Town of West Union). Raftelis will rely on First Tryon Advisors to advise on the size, timing, terms, and structure of all future debt issuances.

The forecast of revenue requirements will consider certain financial and debt policies, including debt service coverage and days cash on hand. Policies and metrics will be identified, tracked, and incorporated into the forecast of revenue requirements. Raftelis will meet with OJRSA staff to review all components of the forecast of revenue requirements. We will solicit staff input to ensure the forecast is consistent with the expressed financial objectives.

Task 3: Establish and Forecast Billable Units of Service

Raftelis will examine each entity's billing records to determine customer demand for wastewater service. To do so, Raftelis will use detailed water/sewer usage information from each of the sewer entities. Based on the information obtained, Raftelis will develop a forecast of billable units of service over a five-to-ten-year forecast period using growth assumptions for each entity or utility's service area. We will discuss key assumptions with OJRSA staff and the Project Team to ensure consistency with previous studies and local knowledge.

Task 4: Calculate Rates

The next step in the study process is to calculate retail rates for a combined system using the analyses from Tasks 2 and 3. Rates will be calculated using wastewater cost-of-service concepts for each year in the forecast period and adjusted, where possible, to provide for a smooth forecast of rates. Customer impact analyses will be performed to understand the impact of proposed rate changes to different types of customers from each entity. This will help OJRSA assess the full impacts on customers under individual and consolidated systems.

A combined/consolidated entity will also need to consider other rate/cost mechanisms to reflect the new structure of local sewer service. For example, it may be appropriate to consider a billing charge (cost per-bill charge) that OJRSA is responsible for paying to local water providers for billing on OJRSA's behalf. We will discuss these items with OJRSA and the Project Team at the kickoff meeting to ensure a comprehensive list of rates/charges for evaluation is established. Fee methodologies will be established that are straightforward and consistent with industry standards.

Task 5: Model Development

At the heart of any successful rate study is the model used to develop revenue requirements and perform operational and capital financial planning, review customer information, and calculate rates and revenues. The model incorporates the results of each of the other tasks in the engagement, and is sophisticated enough to perform the complex calculations involved in a comprehensive rate analysis with the ability to analyze various rate scenarios.

The model created for this engagement will be developed using Microsoft Excel and will be based on a model framework that incorporates industry-standard rate-setting methodologies in a user-

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

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friendly manner. The rate model will be built using our innovative modeling approach and will include a customized and interactive dashboard.

Task 6: Recommendations & Presentation

Raftelis will be able to assist OJRSA as necessary in presenting the results of the study and supporting study recommendations. We will work with OJRSA to determine the most appropriate level of stakeholder interaction. For the purpose of this scope of services, we have included three in-person presentations.

Project Fees

We propose to complete the scope of work detailed in this engagement letter for fees and expenses not-to-exceed \$99,605. Estimated fees assume approximately 323 professional hours. Attachment A provides a work plan, detailing our anticipated level of effort. The project fees are based on our standard hourly billing rates for professional and administrative personnel assigned to the project, plus direct expenses. Expenses would relate to travel costs, computers, postage, supplies, etc.

It is our practice to bill monthly for fees and expenses as they are incurred during a project. The attached work plan provides an estimate of the time required to complete each task, and we reserve the right to shift hours among tasks and personnel as circumstances may change during the project. Total fees and expenses will be limited to the not-to-exceed amount unless specific approval for an adjustment in scope is approved by OJRSA. If actual fees incurred are less than the estimated fees in the work plan, then these savings will be retained by OJRSA.

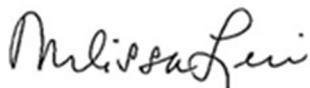
Project Schedule

It is Raftelis' understanding that OJRSA would like to have the combined system rate study completed as soon as possible. Raftelis anticipates that the study can be completed by the end of September 2026, however, much of the analysis is dependent on information to be provided by outside parties. Raftelis will work with OJRSA to try and meet desired timeframe recognizing that there may be issues that arise.

We look forward to working with you and your team at OJRSA. Should you have any questions, please do not hesitate to contact me at (704)373-1199. If the provisions of this engagement letter are acceptable, please sign and return one copy of the letter for our files. We are delighted to have this opportunity to be of continued assistance to OJRSA.

Very truly yours,

RAFTELIS FINANCIAL CONSULTANTS, INC.



Melissa Levin
Executive Vice President

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

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We accept the terms of this engagement letter:

_____	_____
Signature	Name of authorized agent
_____	_____
Date	Title

MR. CHRIS ELEAZAR
OCONEE JOINT REGIONAL SEWER AUTHORITY

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Attachment – Proposed Workplan

Tasks	Meetings		Hours				Total Fees & Expenses
	Virtual	In Person	Melissa Levin	Will Kerr	Barrett Funderburk	Total Hours	
1. Project Initiation, Management, and Data Collection	0	1	8	12	12	32	\$10,650
2. Project Revenue Requirements	2	0	8	16	40	64	\$18,680
3. Establish and Forecast Billable Units of Service	1	0	4	12	32	48	\$13,620
4. Calculate Rates	1	0	10	20	24	54	\$17,110
5. Model Development	0	0	1	8	24	33	\$8,995
6. Recommendations and Presentations	2	3	24	32	36	92	\$30,550
Total Meetings / Hours	6	4	55	100	168	323	–
Hourly Billing Rates	–	–	\$425	\$340	\$230	–	–
Total Professional Fees	–	–	\$23,375	\$34,000	\$38,640	–	\$96,015
						Total Expenses	\$3,590
						Total Fees & Expenses	\$99,605



6101 Carnegie Boulevard, Suite 210
Charlotte, NC 28209

WORK ORDER NUMBER 2

WORK ORDER to the Agreement dated December 7, 2021, by and between the Oconee Joint Regional Sewer Authority (the “**Client**”) and First Tryon Advisors, LLC (the “**Advisor**”).

SERVICES

The Advisor will provide the following Services under this Work Order:

- Evaluate and provide a detailed analysis of the Client's existing financial condition, credit profile and debt portfolio.
- Build a comprehensive financial planning model (the “Model”) to assist in evaluating and establishing the Client’s debt capacity for various projects, as well as evaluating the potential reconstitution of the Client and consolidation / merger of existing entities under the Client’s management, taking the following variables into consideration:
 - Project Specific Items:
 - Timing and amounts
 - Available revenue sources
 - Available funding structures
 - Financing term
 - Amortization/debt service
 - Prioritization of capital project needs
 - Reconstitution and Consolidation / Merger Specific Items:
 - Timing of proposed consolidation(s) / merger(s)
 - Existing and proposed cash flows of entities coming under the Client's management
 - Financial condition, credit profile and debt portfolio of entities coming under the Client's management
 - Revenue/cost/growth projections
 - Impact on financial ratios, coverages, etc.
- Work hand-in-hand with the Client's staff to refine the Model to help forecast future financial performance based on pro forma projections provided by the Client, evaluate the Client's debt capacity and affordability and assess the sensitivity of the Client's various planning assumptions.
- At the Client's request, participate in Board meetings, workshops and committee meetings to facilitate the development of the Model.

TERM

The Term with respect to the Services to be performed under this Work Order shall end 30 days after the completion of the Services described above, unless terminated earlier in accordance with the Agreement.

COMPENSATION

In establishing fees, the Advisor takes into account multiple factors, including the efficiency with which the work was done, the result achieved, the complexity of the matter and any special experience or expertise applied to it, any extraordinary scheduling or preemptive attention devoted to the project, and the degree of professional responsibility or liability undertaken by the firm.

For the services to be performed in connection with the above-mentioned Scope of Services, the Advisor proposes an hourly rate of \$400/hour with invoices to be processed on a monthly basis. The Advisor will consult with the Client if at any time the Advisor believes that circumstances require an adjustment to its fees. In addition, the

Oconee Joint Regional Sewer Authority
Work Order Number 2
January 5, 2026
Page 2 of 2

Advisor will alert the Client when its cumulative fees reach \$25,000 at which point the Client can consent to additional work under this Work Order up to an additional \$25,000 or such other mutually agreeable amount.

In addition to the compensation outlined above, the Client will reimburse the Advisor for out-of-pocket expenses incurred in connection with the Services. Customary out-of-pocket expenses include, without limitation, costs of travel, meals, lodging, printing/copying, etc. The Advisor will bill the Client for such expenses at cost, with no mark-up. The Advisor will not bill the Client for indirect costs such as telephone, fax, and conference call services; instead, the Client will pay the Advisor an administrative expense fee equal to 4% of any invoiced fee for Services as reimbursement for costs not reasonably allocable on a client-by-client basis.

The Advisor is firmly committed to demonstrating value to the Client throughout the financing process. If at any time the Client believes that the Services provided are not consistent with the fees charged by the Advisor, the Client may adjust the fee for such Services to any amount the Client deems appropriate.

AGREED AND ACCEPTED this _____ day of _____, 2026:

OCONEE JOINT REGIONAL SEWER AUTHORITY

By: _____
Name:
Title:

FIRST TRYON ADVISORS, LLC

By: 
Name: David Cheatwood
Title: Managing Director

By: 
Name: J. Walter Goldsmith
Title: CEO



Piedmont Municipal Power Agency

121 Village Drive
Greer, SC 29651
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(864) 877-9632
(864) 879-2122 fax
(877) 236-3547 toll free

Finance Committee

Via Zoom

March 2, 2026

2:00 pm

Zoom link:

<https://us04web.zoom.us/j/73473942465?pwd=IrWJYzb3bacaKsMMABcqYq0hMaawRq.1&from=addon>

Meeting ID: 734 7394 2465

Passcode: 4BryQD

AGENDA

1. Call to Order and declaration of quorum

Old Business

2. Approval of Minutes – April 10, 2024 (Attached)

New Business

3. Existing PMPA-owned transmission assets & future transmission requirements
4. PMPA General & Administrative expense allocation
5. Dispersal of capacity sale proceeds
6. Adjourn

Future Items

- Method for returning working capital in 2029 and future working capital requirements
- True-ups of the Union Billing Agreement after termination

Finance Committee Meeting
Piedmont Municipal Power Agency
April 10, 2024
10:00 am
Via Zoom

VOTING	Andy Sevic	Easley
DIRECTORS	Donnie Hardin	Gaffney
PRESENT:	Kevin Bronson	Westminster

OTHERS:	Steve Bratton	Gaffney
	David Vehaun	Rock Hill
	Joel Ledbetter	PMPA
	JulieAnne London	PMPA
	Rion Foley	Burr Forman

Call to Order Chairman Hardin called the meeting of the Finance Committee to order.

Discussion of Bond Purchase and Loan Agreement and Supplemental Resolution JulieAnne London, Joel Ledbetter, and Rion Foley collectively summarized the key points of the Draft Bond Purchase and Loan Agreement and took questions from the committee. Andy Sevic and David Vehaun had questions and comments for the team, and an open discussion took place to review these items of the Agreement. Joel Ledbetter reviewed the next steps to complete the transaction, which includes sending updated drafts of the documents with the Board meeting agenda, a virtual Board meeting on April 29, 2024, to approve the Supplemental Resolution, and closing the working capital financing transaction on April 30, 2024. An update of the committee meeting details will be provided at the April 2024 Board meeting.

Adjournment Chairman Hardin adjourned the meeting at 11:39 a.m.

Respectfully submitted,

Joel D. Ledbetter
Board Secretary